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Japan's recovery put at risk

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Lack of direction

EU's ambitions exceed its grasp

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Software piracy

US targets Chinese counterfeiters

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From Bonn to Berlin

The debate with no end

Page 2

FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY FEBRUARY 16 1994

D6523A

US critical of Europe's failure to create growth

President Bill Clinton's administration is increasingly critical in private of western Europe's failure to stimulate growth or create jobs, according to confidential documents in the possession of the Financial Times. US economic policymakers believe European governments are wrong to concentrate on structural supply side reforms in the labour market to cut their rate of growth. They also want to see a European commitment to economic expansion. Page 16: Paths of growth, Page 14

Russian warning to troops: Russian troops under United Nations command in former Yugoslavia have been told not to obey orders given by their own superiors until cleared by Moscow, according to officials in President Boris Yeltsin's administration. Page 16

Citicorp freed from strict watch: Citicorp said federal banking authorities have agreed to end their strict regulatory supervision of the US banking group. The decision is likely to pave the way for Citicorp to reinstate its dividend, suspended since late 1991. Page 17

N Korea to allow nuclear checks: North Korea agreed to allow inspectors from the International Atomic Energy Agency to check its seven acknowledged nuclear plants. Page 6

Burmese junta refuses to free Suu Kyi: Burma's military junta brushed off appeals for the release of opposition leader Aung San Suu Kyi and threatened to keep her under house arrest until 1995. The statement came a day after Ms Suu Kyi (left) was visited at her Rangoon home by a US congressman and UN official, the first visit by non-family members since she was held nearly five years ago. Ms Suu Kyi, who won the Nobel Peace Prize in 1991, has refused to leave the country in exchange for her release. Page 6

S Africa recession ends: South Africa's economy grew 1.1 per cent in real terms in 1993, compared with a 2.1 per cent decline in 1992, marking the end of a four-year recession. Latest GDP figures showed a 6.8 per cent growth in the December quarter.

US output grows 0.5%: US industrial production rose 0.5 per cent last month, roughly in line with analysts' projections, but distortions caused by very cold weather and the Los Angeles earthquake made the figures hard to interpret. Page 4

UK to study ballistic missile defences: Britain has launched a two-year study into a ballistic missile defence system. Defence secretary Malcolm Rifkind said ballistic missiles might emerge as a "significant threat to deployed forces". Page 4

Congress debates on balanced budgets: The US Congress began the battle over a constitutional amendment requiring the US government to balance its budget each year. The amendment, which could force \$600m of spending cuts over the next five years, has built up a strong coalition of supporters. Page 4

British Airways reported a threefold increase in third-quarter profits on the back of a recovery in first and business class traffic, and a continuing cost-cutting drive. Pre-tax profits for the three months to December 31 rose to \$26m (£16m) from \$20m. Page 17

UK proposal on share settlements: The Bank of England proposed that it should own and control the new Crest system for UK share settlement for its first few years. Shares in the system would then be offered to market participants. Page 16

Aid workers freed: Two Italian aid workers were freed unharmed by kidnappers in central Somalia after 52 hours as captives. It was the fourth such abduction this year.

Holocaust memorial: The Vatican is to hold a concert in April in memory of the six million Jews killed in the Holocaust. It moves marks a further warming in relations between the Holy See and Israel.

"Rostov Ripper" executed: Serial killer Andrei Chikatilo, the "Rostov Ripper" who raped and butchered more than 50 victims, was executed after losing an appeal for clemency. Russian news agencies said.

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NEWS: EUROPE

Italians split over 'tainted' candidates

By Robert Graham in Rome

Italy's scandal-tainted ruling parties are divided over whether to allow politicians under investigation for corruption to stand as candidates in next month's general election.

The problem mostly concerns southern Italy where the long-ruling Christian Democrat and Socialist parties have a formidable network of patronage. While up to 80 per cent of the outgoing legislature is expected to retire, many southern politicians are refusing to stand down.

Mr Ciriaco De Mita, the former Christian Democrat prime minister, ex-party secretary and unquestioned boss of the region south of Naples round Avellino and Irpinia, is insisting on standing in his native Irpinia for the Popular Party (PPI), the renamed Christian Democrats.

This has deeply embarrassed some members of the PPI and threatens a rift with the PPI's principal electoral ally - the Pact for Italy of Mr Mario Segni, leader of the referendum movement.

Others in the PPI argue that southern politics have not been subjected to the same renewal as in the north and that the verdict on candidates should be left with the voters. They

maintain that individuals who have not yet been sent for trial should be allowed to be candidates. Behind this lies the cynical calculation that in the south the old bosses have the best chance of winning seats under the new first-past-the-post system.

Mr De Mita has been involved in investigations ranging from alleged illicit party financing and corruption to extortion. The most serious relate to £12,000 (\$17,500) government disaster relief for the 1980 Irpinia earthquake. He is alleged to have threatened owners of three companies with losing their disaster relief if they refused to take on employees recommended by his political masters.

But last week 77 per cent of the PPI members in Irpinia voted for Mr De Mita to represent the constituency.

Another case has involved Mr Nicola Mancino, the Christian Democrat interior minister from Avellino. He has been questioned about receiving illicit funds from the intelligence services, a charge he has denied.

He is considered an asset by Mr Mino Martinazzoli, the PPI leader, and has been asked to stand again. But Mr Segni opposes scandal-tainted candidates in principle.

EU chides Norway on whaling

By Karen Fossel in Oslo

Norway has yet to "grasp an outstretched hand" extended by the European Commission which could bring a compromise over the country's highly controversial whaling policy, a major sticking point in European Union accession negotiations, a Commission official said in Oslo yesterday.

Mr Laurens Brinkhorst, director of DG11, in charge of the Commission's environmental affairs, suggested a way around the issue - should Norway join the EU - would be to allow its whalers to continue culling of the minke whale for a two-year period, after which the policy would be reviewed.

However, neither member states nor Norway seem prepared to accept the Commission's suggestion.

Norway last May announced that it would allow killing of minke whales in defiance of an eight-year ban by the International Whaling Commission.

"The Commission is trying to stretch out a hand to Norway but it is not being grasped," Mr Brinkhorst said.

Romanian banker sacked

By Virginia Marsh in Bucharest

Mr Dan Pascariu, Romania's leading commercial banker, was last night sacked as president of the state-owned National Bank for Foreign Trade, after losing a long-running battle with conservatives within the ruling left-wing Party of Social Democracy in Romania.

Mr Pascariu had attempted to resist government pressure to finance imports for insolvent state companies and to grant low-interest credits to the central bank and finance ministry. He becomes the latest reformer to be forced out of a senior position. "This is very serious," said a senior London-based banker. "Dan is honest, professional and highly respected in international banking circles."

Under Mr Pascariu the REST joined the ranks of the world's top 400 banks and consolidated its position as one of Romania's most profitable companies. It has declared a provisional pre-tax profit of \$45m for 1993. Mr Pascariu has been replaced by Mr Razvan Temesan, previously first vice-president.

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Bosnian Serbs hope to benefit from Nato-UN confusion

Guns wait on the war of words

By Robert Mauthner, Diplomatic Editor

If the Bosnian Serbs are not rushing to comply with Nato's ultimatum giving them 10 days to withdraw their heavy weapons 20km from the centre of Sarajevo or place them under UN control, failing which they will face air strikes, that is hardly surprising.

The confusion created by the contradictory statements of Nato and United Nations spokesmen about who, in the last resort, is responsible for ordering these air strikes has given the Bosnian Serbs a heaven-sent opportunity to stall and pin their hopes on yet another international fudge.

General Sir Michael Rose, commander of UN troops in Bosnia, has said, somewhat imprudently, that the responsibility for launching air strikes is his - as if such a crucial decision could ever be taken by a military man alone without the express consent of his political masters.

By contrast, large Nato countries such as the US and France have indicated clearly that, if the Bosnian Serbs fail to comply with the terms of the ultimatum by the deadline next Monday, then air strikes will definitely go ahead.

It seems almost as if the various parties have paid scant notice over the past few days to the texts on which the UN's and Nato's policy is based.

From these texts it is clear that the Nato decision "to prepare urgently" for air strikes



Bodyguards cluster round General Jean Cot (centre), overall commander of Unprofor, as he leaves after a meeting with government leaders in Sarajevo yesterday

was taken on February 10 at the express request of Mr Boutros Ghali, the UN secretary-general.

In a letter to Mr Manfred Wörner, the UN secretary-general, Mr Boutros Ghali referred specifically to Security Council Resolution 838, under which "... member states, acting nationally or through regional organisations or arrangements, may take under the authority of the Security Council and subject to close co-operation with the Secretary-General and Unprofor [the UN

protection force in former Yugoslavia], all necessary measures, through the use of air power, in and around the safe areas in Bosnia-Herzegovina, to support Unprofor in the performance of its mandate..."

Mr Boutros Ghali goes on: "I should be grateful if you could take action to obtain, at the earliest possible date, a decision by the North Atlantic Council to authorise air strikes by Nato's southern command to launch air strikes, at the request of the United Nations, against artil-

lery or mortar positions in or around Sarajevo..."

The arrangements for the co-ordination of such air strikes would be worked out through direct contacts between Unprofor headquarters and Nato's southern command. It appears very much as if the UN secretary-general was making a distinction between a decision by Nato to authorise air strikes and a joint UN/Nato decision to implement them.

No mention of a deadline in Mr Boutros Ghali's letter, as there is in the subsequent Nato

protection force in former Yugoslavia, all necessary measures, through the use of air power, in and around the safe areas in Bosnia-Herzegovina, to support Unprofor in the performance of its mandate..."

Farmers cut their livestock holdings because of the high cost of feed, keeping only a few pigs for their own use and to supply meat to family members living in the capital.

Many Kumzin farmers registered their frustration at last

December's elections by switching support from the Socialist party of President Slobodan Milošević to Depos, the coalition of democratic parties headed by Mr Vuk Drašković.

Mr Branko Todorović, a Depos supporter, said:

"Things were looking good in

1990 when I got back some land confiscated from my family under communism. Now I don't know when I'll be able to afford a new tractor to handle the extra work."

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PERATEC REPORT

One of a series of reports on major business issues

Stress - The Hidden Dangers

With Britain emerging from recession, companies should recognise that work-related stress can be brought about just as easily in the good times as during the bad times.

Even though Britain is moving out of recession, work-related stress experienced by company directors - caused by heavier workloads, longer working hours and fewer staff - represents a hidden danger to British industry, says a MORI report, published today by business consultants, Peratec Limited.

The report - "Executive Stress - How to Avoid the Breaking Point" - based on detailed questioning of over 200 directors of companies, half of which had a turnover in excess of £65m, highlights the fact that work-related stress can be brought about just as easily in the good times as in the bad times.

"We believe that this represents a hidden danger to British industry," says Peratec's Managing Director, Derek Fuller.

"The pressure on directors to perform more strongly, to seek out and harness new opportunities, to meet higher targets and to maintain a competitive edge over rival companies, is just as real during periods of growth as it is during a recession" he added.

The report reveals that over half of the directors are working longer hours than they did one or two years ago with nearly three quarters believing that their workload has grown heavier - seven per cent saying that their volume of work is "far too high" and 16 per cent that their hours of work are "far too long".

Although the majority of directors believe that companies should do something about reducing stress, few look to identifying the root causes.

"Without identifying how and why stress arises, the benefits brought about by the introduction of stress management programmes and other improvements will not be long-lasting," says the report. "In short, removing the causes of stress must be more important than implementing measures which contain it."

Companies should take positive steps to ensure that their directors have the skills and knowledge to cope effectively with future changes and increased demands."

Support can be obtained by working closely with external consultants who can provide the skills lost through



"Clients enjoy a new lease of corporate and personal health"

- Derek Fuller
Managing Director Peratec

"Downsizing". Peratec, a subsidiary of Peratec International, the large and diverse consulting group, has an enviable track record of providing real solutions to business problems. It is able to draw on a vast reservoir of skills, experience and physical resources to provide practical help where it will have most benefit.

Derek Fuller explained, "Implementing improved working practices or new technology has enabled many of our client companies to improve

their bottom lines, - they have improved their 'corporate health'. Many become leaner and more competitive, and their directors cope with heavier workloads by working 'smarter', not just harder."

The increase in the number of hours worked by directors is due primarily to greater responsibilities, but more business, fewer staff and more demanding customers are additional factors.

As a result of this extra workload, just under half of the directors questioned say that their stress level is "fairly high" and 13 per cent describe it as "very high". And, while one third believe that their most recent stressful experience actually improved their performance, 21 per cent say it did the opposite.

Unfortunately, signs of work-related stress are apparent both at work and at home. The result is that nearly half of the directors are now spending less time with their family; other aspects to suffer are sports, family activities and hobbies. Over half the directors say they are more tired now than they were one or two years ago, while just under half admit to a greater degree of irritability.

The range of other symptoms includes sleeplessness, absent-mindedness, a general feeling of being demoralised and memory loss or lack of concentration.

Eight out of ten spend time thinking about work when at home. While two out of ten say that they do nothing at all about relieving stress, most choose to get away from the job by playing sport (with golf, walking, gym workouts, squash and tennis as the most frequent activities) or taking a holiday.

For further information on this report, and Peratec, please contact: Peratec Limited, Lydiard Millifent, Wiltshire, SN5 9LS. Telephone: 0793 770183

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The Financial Times plans to publish a Survey on

U.S. Communications

on Friday, March 22.

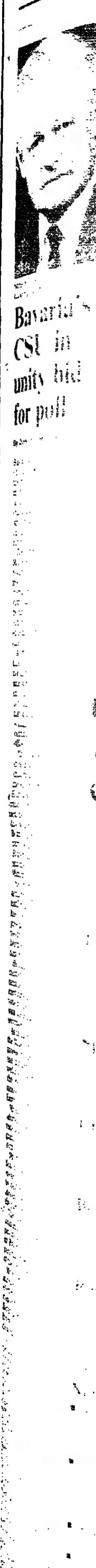
The U.S. Communications industry is currently the largest and most advanced in the world. The changes happening now will have implications for the future. This survey will therefore be essential reading for key decision makers in over 160 countries worldwide.

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FT Surveys





Streiff: faces expulsion after talking to the Republicans

To Berlin or not to Berlin

That is the German question, writes Judy Dempsey, who catalogues the angstful debate about moving from Bonn

The debate about when, how, at what cost, should, might, will, the government seated in Bonn on the river Rhine move to Berlin on the river Spree, is reminiscent of a play Czech President Vaclav Havel wrote when he was free of the burdens of state duty but not free to have his plays performed.

Vaneck, a dissident, asks Stanek, a bureaucrat, to sign a petition seeking the release of a dissident composer. If Stanek signs he risks exclusion from the "official" world, blessed with its perks for those who conform. He dithers, makes up all sorts of excuses, prevaricates.

The tortuous debate taking place in Bonn about the move to Berlin would appeal to Havel the playwright. After deciding in June 1991, by a free vote, to move to Berlin by 1996, the government - pressed by officials who have got used to the easy, uncomplicated, provincial life of "Small Town in Germany" - postponed the vote.

A debate was called. Then another. And another. Each put the back the date. At last, to avoid looking utterly ridiculous, before Christmas the government decided to move to a bitter election campaign.

The former state premier, Mr Max Streiff, who was forced to resign last year for accepting free holidays from a business friend, was facing bitter criticism and possible expulsion for holding talks with Mr Franz Schönhuber, leader of the extreme right-wing Republicans.

At the same time, Mr Peter Gauweiler, the popular and populist Bavarian environment minister and CSU party leader in the city of Munich, is facing pressure for his resignation because of a simmering scandal over legal fees he has continued to earn while in office.

Mr Gauweiler, the most outspoken critic of European integration in the CSU, which is the sister party of Chancellor Helmut Kohl's Christian Democratic Union in the Bonn coalition, held top-level talks yesterday with Mr Theo Waigel, the Bonn finance minister and party leader, and Mr Edmund Stoiber, the Bavarian premier and the real CSU strongman in Munich.

He emerged tight-lipped, refusing to comment on the talks until today. But hitherto he has been strongly resisting pressure from Mr Stoiber to resign before his affair becomes an issue in the September elections.

His plight is a severe embarrassment for the CSU, for he remains very popular with the party rank and file, and a clear vote-catcher in the contest with the Republicans for conservative votes.

As an outspoken opponent of the Maastricht treaty and the process of European economic and monetary union, Mr Gauweiler was the man who coined the description "Esperanto money" for the future single European currency.

Mr Stoiber has now himself adopted a highly sceptical attitude towards European integration in his pre-election platform.

Mr Streiff's contact with Mr Schönhuber is somewhat easier for the party leadership to deal with, because he is already largely discredited in the party and the electorate.

The meeting was instantly condemned by Mr Waigel, and is seen in Bavaria as a reflection of personal bitterness on the part of the former premier.

Mr Stoiber, as the man leading the CSU ticket in the state elections, is a passionate opponent of Mr Schönhuber and the Republicans, and has repeated his refusal to have anything to do with the party.

ing's gargantuan Luftfahrt, or Air/War Ministry for DM100m.

As the costs soar - the latest estimate is DM20bn - Mr Waigel and the bureaucracy want to hold back. "If they put off the renovations to private tenement, they could easily halve the costs," said Mr Mark Palmer, former US ambassador to Hungary, who is building a business centre on the site of Checkpoint Charlie. "If these bureaucrats want to understand what unification is all about, they should see how the other half - the easterners - live and just come."

The latest compromise means that eight ministries will remain in Bonn, the remainder moving to Berlin. But for the price of moving, the *Bundestag*, or civil servants on permanent contracts, are demanding more office space than their current abode. For example, the foreign ministry wants an extra 5,000 sq m on their present 50,284 sq m. In practice, these officials want 34 sq m each in Berlin instead of 26 sq m.

Top of that, the lobbyists, if they cannot stay in Bonn, are insisting on the highest office standards. Recent estimates suggest that it would cost between DM14,000 (55,450) and DM17,000 a sq m - even though the Treuhand privatisation agency, future home to the economics ministry, managed to revamp Hermann Gör-

many not wanting to come to terms with dealing with unification in the psychological and social sense," said an aide to President Richard Von Weizsäcker. "It's as if west Germans want to retain the *status quo ante*, that is, before the fall of the Berlin Wall, as if unification never happened, or at least that it will not impinge on their lives. The move to Berlin would help and the division of the two Germanys," he said. The president is already ensconced in Bellevue, not far from the Brandenburg Gate.

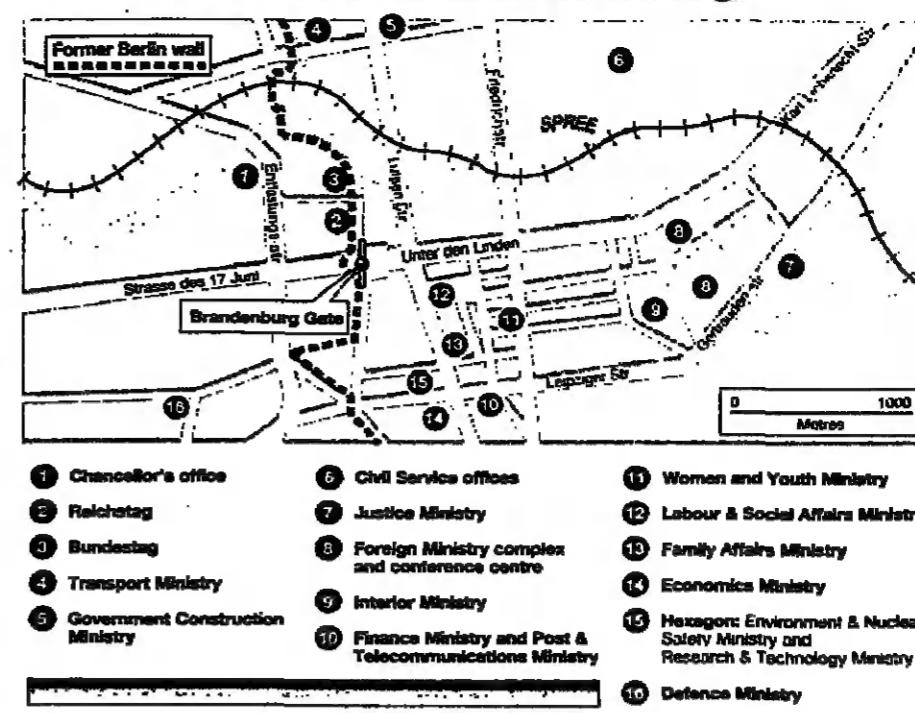
But there is a lingering religious element as well. A Bavarian, a Rhineland and a Berliner, all joked about the fear of the Protestant Prussians arguing with the Catholic Rhinelanders.

"We are talking about a complex religious divide in our country," said one. "Somehow, a divided Germany also divided us on religious grounds, with the west predominantly Catholic and the east Lutheran and Protestant."

Officials in Bonn repeatedly claim that if the government moves to Berlin, it will become more eastern, far from the borders of the Netherlands and France. "We just feel that we will be cut off from Europe," one foreign ministry civil servant said. "In Berlin, we will be removed from the western influences. We will be in the centre of Europe," he added.

"Sometimes I think the Umzug debate is about Ger-

Back to Berlin: where the ministries are to go



munity who believe Berlin's underdeveloped financial services and good office amenities would benefit from the move, to terms with life without a Wall, never mind the Umzug.

But for the Saxons and other eastern states, support for the Umzug is lukewarm. "It would remind us of the old days when Berlin got bananas and gas heating, and we made do with preservatives and brown coal heat," quipped a Saxon.

For Berliners, and eastern Germans, the issue of the Umzug has assumed the status of ridicule, few believing it will ever take place. The Berliners, apart from the business com-

panies, oppose the Umzug. That would represent a bizarre twist to the Umzug debate, almost signalling a meeting of minds rare in the new Germany. But this is unlikely.

Instead, the Umzug debate will eventually be resolved with all sides trying not to lose face - like President Havel's Stanek. He did not sign. He was let off the hook: the dissident was released.

Bavaria's CSU in unity bid for poll

By Quentin Peel in Bonn

Bavaria's conservative Christian Social Union (CSU), the ruling party in Germany's most independent-minded state since the foundation of the federal republic, was yesterday struggling to paper over serious divisions in the run-up to a bitter election campaign.

The former state premier, Mr Max Streiff, who was forced to resign last year for accepting free holidays from a business friend, was facing bitter criticism and possible expulsion for holding talks with Mr Franz Schönhuber, leader of the extreme right-wing Republicans.

At the same time, Mr Peter Gauweiler, the popular and populist Bavarian environment minister and CSU party leader in the city of Munich, is facing pressure for his resignation because of a simmering scandal over legal fees he has continued to earn while in office.

Mr Gauweiler, the most outspoken critic of European integration in the CSU, which is the sister party of Chancellor Helmut Kohl's Christian Democratic Union in the Bonn coalition, held top-level talks yesterday with Mr Theo Waigel, the Bonn finance minister and party leader, and Mr Edmund Stoiber, the Bavarian premier and the real CSU strongman in Munich.

He emerged tight-lipped, refusing to comment on the talks until today. But hitherto he has been strongly resisting pressure from Mr Stoiber to resign before his affair becomes an issue in the September elections.

His plight is a severe embarrassment for the CSU, for he remains very popular with the party rank and file, and a clear vote-catcher in the contest with the Republicans for conservative votes.

As an outspoken opponent of the Maastricht treaty and the process of European economic and monetary union, Mr Gauweiler was the man who coined the description "Esperanto money" for the future single European currency.

Mr Stoiber has now himself adopted a highly sceptical attitude towards European integration in his pre-election platform.

Mr Streiff's contact with Mr Schönhuber is somewhat easier for the party leadership to deal with, because he is already largely discredited in the party and the electorate.

The meeting was instantly condemned by Mr Waigel, and is seen in Bavaria as a reflection of personal bitterness on the part of the former premier.

Mr Stoiber, as the man leading the CSU ticket in the state elections, is a passionate opponent of Mr Schönhuber and the Republicans, and has repeated his refusal to have anything to do with the party.

Audi earmarks DM800m to equip plant for new small car

By Christopher Parkes in Frankfurt

Audi, Volkswagen's executive car division, is to spend around DM800m (231m) on equipping its main plant at Ingolstadt to make a new small car.

The production facilities, due to open in mid-1996, are expected to

turn out 100,000 vehicles a year.

The Bavarian site was awarded the production contract after a group-wide competition in which the Seat works in Martorell, the VW factory in the Czech Republic - both offering far lower labour costs than in Germany - and VW's plant in Brussels were also short-

listed, the company said yesterday.

Ingolstadt's advantages included lower start-up investment costs and greater flexibility, Audi added. The local workforce had also accepted changes in working practices and reduced benefit payments which alone would save DM150m a year.

"We have proved Audi can make

top-quality cars at competitive costs," claimed Mr Herbert Demel, who was named board spokesman last Friday after the sacking of Audi chairman, Mr Franz-Josef Korten.

Mr Demel said he expected the company to break even this year following losses in 1993 estimated at more than DM200m.

The new car, the Audi-A, based on the VW Golf chassis, is an integral part of a plan laid by VW group chairman, Mr Ferdinand Pisch, who was head of Audi until the end of 1992, to widen the brand's product range.

Cheaper than the current bottom-of-the-range Audi 80, it is intended to attract younger buyers to the marque, which at present sells mainly to the over-40s.

• Mercedes-Benz, the motor vehicle arm of the Daimler-Benz group, increased car sales by 83 per cent in January compared with 7 per cent growth for the market as a whole, the company's chief executive said, writes David Waller in Frankfurt.

NEWS IN BRIEF

Fiat talks on job cuts restart

After more than three weeks of sustained industrial unrest, talks resumed yesterday between the Fiat management and unions on lay-offs and job cuts in the Turin-based group's Italian automotive plants, writes Robert Graham in Rome. Resumption of talks followed a series of behind-the-scenes initiatives by Mr Gianni Giugni, labour minister, and reflect little softening of Fiat's tough line. Mr Giugni is understood to be offering large-scale early retirement, plus government funding for the development of an electric car, as a compromise to Fiat's decision to cut 5 per cent of its workforce and lay off up to a further 10 per cent for two years.

Finland tops waste list

Finland tops the list of European countries generating the most municipal waste, producing 620 kg per year per head of the population, according to the European Union statistics office, writes David Marsh. In the EU, the Netherlands, Denmark and Luxembourg are the most wasteful, producing 500 kg, 490 kg and 450 kg per year. Greece and Portugal throw away the least. In the US, the annual figure is 720 kg per head.

Spain seeks cut in public deficit

Spain will implement a three-year plan to bring down its soaring public deficit, the economy ministry said. Rester reports from Madrid. The plan, covering 1995-97, would concentrate on spending cuts, but tax measures could not be ruled out. It would not take account of any income from privatisations.

Croatia to sell off companies

Croatia is to sell some of its leading companies in a debt-for-equity swap scheme enabling citizens to draw on foreign currency savings blocked since the break-up of former Yugoslavia, officials said, Rester reports from Zagreb. Some 40 companies would be involved, with value of about DM600m.

Belarus strike fails

A general strike call in the former Soviet republic of Belarus failed yesterday when only a few thousand people, many of them off-duty workers and some pensioners, demanded the conservative government's resignation and protested against a proposed monetary union with Russia, writes Leyla Bouyou in Minsk.

Russia rescinds spirit tax rise

The Russian government, responding to protests from vodka producers, said it would rescind a rise in excise duties, Rester reports from Moscow. News agencies said Prime Minister Victor Chernomyrdin signed an order rolling back the excise duty from 90 per cent to the pre-New Year level of 85 per cent. The government was imposing a rise in import duties on foreign vodka from 100 per cent to 300 per cent.

Netherlands producer prices drop

■ The Netherlands producer price index for manufacturing sales fell an average 1.5 per cent provisionally last year compared with 1992, the Central Bureau of Statistics said. In December, the PPI fell a provisional 0.8 per cent on November, giving a 0.8 per cent fall year-on-year.

■ A fall in interest rates cut the year-on-year rise in Finnish consumer prices by 1.4 percentage points in January. Statistics Finland said. Consumer prices rose 0.2 per cent year-on-year in January, its lowest since 1989 - and fell 0.2 per cent from the previous month. SF said. Industrial production rose 10.1 per cent year-on-year in December.

■ German M3 money supply grew at an annualised rate of 8.1 per cent in December after a 7.2 per cent rise in November, the Bundesbank confirmed.

■ Unemployment in Poland rose 2.4 per cent, or by 65,627 people in January, the labour ministry said. At the end of January there were 2,986 without jobs, 16 per cent of the labour force.

■ Czech hard currency reserves rose to \$6.4bn from \$6.25bn on February 10, from \$3.8bn at the end of 1993, the Czech National Bank said. Hard currency reserves rose to \$6.4bn from \$6.25bn in the period.

■ Hungary's monthly consumer price inflation accelerated in January to 3.2 per cent from 1.3 per cent in December, but the year-on-year change slowed to 17 per cent. Central Statistical Office figures show.

■ Spain's broad M4 money supply rose 5.3 per cent in January from December, the Bank of Spain said. Its forecast range for accumulated M4 growth in 1994 is 3 per cent to 7 per cent.

■ Denmark's current account surplus for October 1993 came to Kr6.4bn, compared with Kr6.5bn a year earlier. The Danish statistical agency said. In November there was a deficit of Kr4.5bn.

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NEWS: THE AMERICAS

Congress forces mobilise over balanced budget

By George Graham in Washington

Battle opened in Congress yesterday over a constitutional amendment requiring the US government to balance its budget each year.

If passed, the amendment could have sweeping effects on the US government and economy, forcing \$800m of spending cuts over the next five years beyond the savings already mapped out in the current budget of President Bill Clinton's administration.

Nonetheless, the amendment has built up a strong coalition of

supporters ranging from liberal Democrats such as Senator Paul Simon of Illinois to conservatives such as Republican Senator Robert Dole of Kansas.

Mr Dole said yesterday he believed the sponsors of the balanced budget amendment now had 65 solid votes in the Senate, just two short of the two-thirds majority it would require. The measure could, however, face a filibuster, making it difficult to force a vote.

If the amendment is approved by the Senate later this month, it would be expected to win the support of

two-thirds of the House of Representatives, and would then need to be ratified by three-quarters of the state legislatures before taking effect.

The wording of the resolution that will be debated later this month would require that total government outlays should not exceed total receipts for any fiscal year, unless a three-fifths majority of Congress voted a waiver. In the event of war, only a normal majority would be needed.

It would also require a three-fifths majority to raise the statutory ceiling on total government debt.

Heavy opposition was mounted yesterday, however, by Senator Robert Byrd of West Virginia, who as chairman of the appropriations committee controls the purse strings for every senator's favourite project.

In a carefully orchestrated hearing yesterday, Mr Byrd paraded cabinet secretary after cabinet secretary to explain the dire consequences the amendment would have on their departments.

While Attorney General Janet

Reno warned that the Federal Bureau of Investigations and the Drug Enforcement Agency would have to close field offices, Ms Donna Shalala, the Health and Human Services secretary, complained that the measure would "shred the safety net we hold for our disadvantaged and force 15m older US citizens into poverty.

Mr Leon Panetta, the White House budget director, said the amendment was a gimmick favoured by "those who seek to avoid making the tough budget decisions".

It would turn recessions into

depressions, he said, create a feast of litigation and prompt a host of accounting gimmicks.

"The constitution ought not to be a 'book-ending' manual," he thundered. Mr Simon retorted that if the balanced budget amendment was a gimmick, Congress would have passed it long ago.

"There were so many heroes at the Alamo because there was no back door. What we need is a constitutional amendment that doesn't give a back door to members of Congress so we can duck," he said.

Storms and earthquake constrain January figures

US output grows 1/2%

By Michael Prowse
in Washington

US industrial production rose 0.5 per cent last month, roughly in line with analysts' projections, but distortions caused by very cold weather and the Los Angeles earthquake made the figures hard to interpret.

Production was up 4.7 per cent in the year to January, following robust increases in the final quarter of last year. The Federal Reserve said

adverse weather and the earthquake constrained manufacturing output which rose 0.2 per cent, against an average monthly gain of 0.9 per cent in the fourth quarter. Steel, appliances and motor vehicles were among the industries most badly affected.

However, the arctic weather conditions sharply boosted production at utilities and mines as demand for electricity and gas surged. Output of utilities rose 3.5 per cent from December to January, following gains of 0.9 per cent in the two preceding months.

The Fed said the overall rate of industrial capacity utilisation rose to 83.1 per cent against 82.9 per cent in December, well above the long-term average of 81.9 per cent.

Consumer spending last month was also affected by adverse weather and the earthquake. Retail sales fell 0.5 per cent in January, the first fall in 10 months, but already strong figures for December were revised up.

Fujimori 'a political prisoner of the Peruvian armed forces'

Sally Bowen on growing disquiet at the role of the military

Peru's fledgling democracy suffered a setback last week when the Supreme Court capitulated before the government majority in Congress. Senior judges backed a parliamentary manoeuvre initiated by the executive to shield the military from public investigation into a high-profile human rights case.

For many observers, the incident has confirmed their long-standing suspicions that Peru's elected authorities, from President Alberto Fujimori down and including the supposedly independent judiciary, are being manipulated by the country's traditionally powerful military.

"This underlines the relationship between civilian and military power," said Ms Lourdes Flores Nano, leader of the largest opposition group in Peru's congress. "Mr Fujimori has become a puppet of the military."

Ms Flores Nano alleges that the armed forces have been, since Mr Fujimori's 1990 election, the power behind the throne. Their hidden agenda has been to install a "monitored democracy," she says. Political commentators, in a rare show of unanimity, have dubbed Mr Fujimori a "political prisoner of the armed forces" and "the jester at the military court".

Certainly, the influence of Peru's armed forces has grown since they backed the "self-coup" in April 1992 when Mr Fujimori dissolved congress and suspended the constitution. Emergency legislation has given the military special powers and a relatively free hand in rooting out subversion.

At the same time Mr Fujimori has entrusted them with tasks such as road repairs, distributing donated food and helping the population in remote villages.

Today, despite the advances in pacification in the 17 months since *Sendero Luminoso* (Shining Path) guerrilla leader Abimael Guzman was captured, more than a quarter of Peru's national territory, containing half of its population, remains classified as "emergency zones". Here the "military-political commander", usually an army general, is the supreme authority. Elected civilian representatives have little or no real role.

The military have also acquired wide powers in the administration of justice. Leading terrorists charged with "treason to the fatherland" are tried by secret military courts. They regularly receive summary life prison sentences from what critics describe as "faceless" judges and are often denied proper defence provision and the right of appeal.

Pro-government congressmen – and indeed many ordinary Peruvians – have applauded the speed and efficiency of these military courts, comparing them favourably with slow, tortuous and frequently corrupt civilian legal practice.

But the military also insist on washing their own dirty linen behind closed doors. Over the years, many notorious cases of human rights abuses – including massacres of peasants – have been tried in secret, the findings unpublished and the military miscreants have rarely been punished.

The latest controversy began one night in 1992, at the height of the Shining Path offensive against Lima, when a group of nine students and a professor were



Alberto Fujimori: seen as being manipulated by the military

Terry Humphries

abducted by hooded gunmen from the university of La Complutense, not far from the capital. The 10 were shot, their bodies dismembered, burned and buried, to be unearthed more than a year later.

Few doubt that armed forces and intelligence service personnel carried out the killings. There are allegations, however, that assassination orders came from the highest levels – General Nicolas Hermosa Rios, commander-in-chief of the armed forces, and Mr Vladimiro Montesinos, President Fujimori's powerful chief intelligence adviser. The allegations have been supported by General Rodolfo Robles, Peru's third-ranking army officer, who fled the country last year.

A dispute over who should investigate the killings has dragged on since April last year. Initiatives by the then newly installed congress to call military witnesses were pre-empted when Gen Hermosa brought his tanks on to the streets of Lima and warned elected representatives against meddling in purely internal army matters. Then the army began its own inquiry behind closed doors.

The political manoeuvring last week involving all three branches of government is just a slightly more subtle move to prevent Gen Hermosa and Mr Montesinos from being called to give evidence at the end of this month.

A US state department declaration regretted the move and urged the Peruvian government "to show total respect for the separation of powers and judicial autonomy enshrined in the new constitution".

Human rights are high on the US-Peru bilateral agenda. Although disappearances and extra-judicial killings have fallen steadily since 1992, several influential US congressmen have insisted on blocking economic assistance earmarked for Peru until progress is made on cases such as the La Cantuta incident.

Now the \$105m Peru was hoping to see disbursed in the wake of a generally friendly recent visit by Mr Alexander Solzhenitsyn, US assistant secretary of state for Latin America, is certain to be withheld, placing further strain on a tight 1994 budget. Even more damaging, analysts warn, is the dissuasive effect on intending foreign investors of this arbitrary judicial move.

In times of strong subversive threat, Peruvians have been inclined to tolerate the existence of one law for the military and one for the rest. Those times may be drawing to a close.

"The military must never again run the country, either overtly or covertly," says Ms Flores Nano. "We cannot and will not accept a democracy under their tutelage."

'Tailhook' prompts navy chief to quit

By Jurek Martin in Washington

Admiral Frank Kelso, US chief of naval operations, is to retire two months early, the victim of controversy over his alleged role in the notorious 1991 "Tailhook" convention of naval airmen held in Las Vegas.

"I became the lightning rod for Tailhook," he told the press yesterday, "and the lightning keeps striking." With statements from the Pentagon's civilian command "reaffirming my honour, integrity and leadership, we can finally close this difficult chapter," he said.

The immediate chain of events leading to the departure of the senior Navy uniformed officer started last week when a military judge dismissed charges of sexual harassment and lewd conduct against three officers on the grounds that Admiral Kelso had lied about his knowledge of incidents which he had allegedly observed in person.

On Monday the admiral, clearly incensed, rebutted this ruling by releasing internal Navy documents which found no credible evidence either that he had first-hand knowledge of what went on at the convention or that he had sought to obstruct subsequent inquiries. Dozens of women, including naval officers, had complained they were molested at the convention.

Earlier yesterday, after intense consultations inside the Pentagon and with the White House, Mr William Perry, defence secretary, said in a statement: "I regard Frank Kelso as a man of the highest integrity and honour."

In similar vein, Mr John Dalton, navy secretary, who last year sought the admiral's dismissal over the affair, said that though he had "questioned the leadership which permitted the excesses of Tailhook to take place, I have never questioned the personal integrity and honour of Frank Kelso."

With these assurances, Admiral Kelso, considered a more progressive officer, took the option of early retirement. "It is time for me to go away," he said, "and let the Navy have a new leader."

Cuba to compensate Spaniards

Nearly 1,500 Spaniards will be compensated for property that was expropriated by Cuba following its 1959 revolution, the Spanish economy ministry said yesterday. Reuter reports from Madrid.

The Spanish government will pay out \$16.5bn (225.7m) in indemnity over the next three months to a provisional list of 1,455 beneficiaries.

Cuba will then repay Spain with a combination of cash and goods under the terms of a treaty worked out in 1990.

Some 2,450 property owners or their heirs applied for compensation for real estate, businesses, stocks, cash accounts, pensions, insurance or mortgages seized during the early 1960s.

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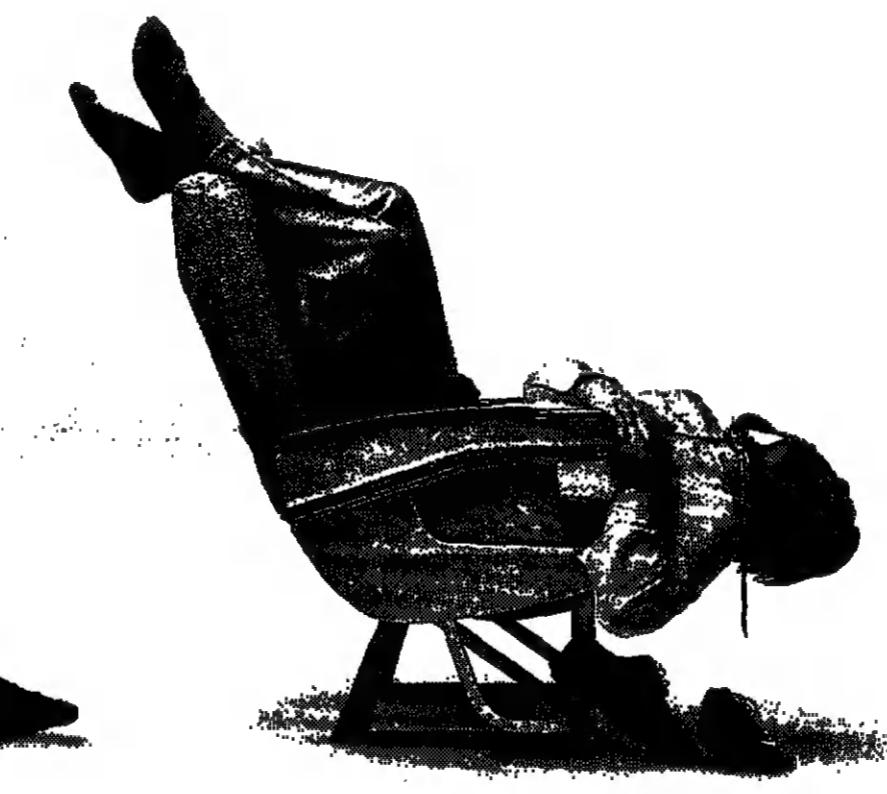
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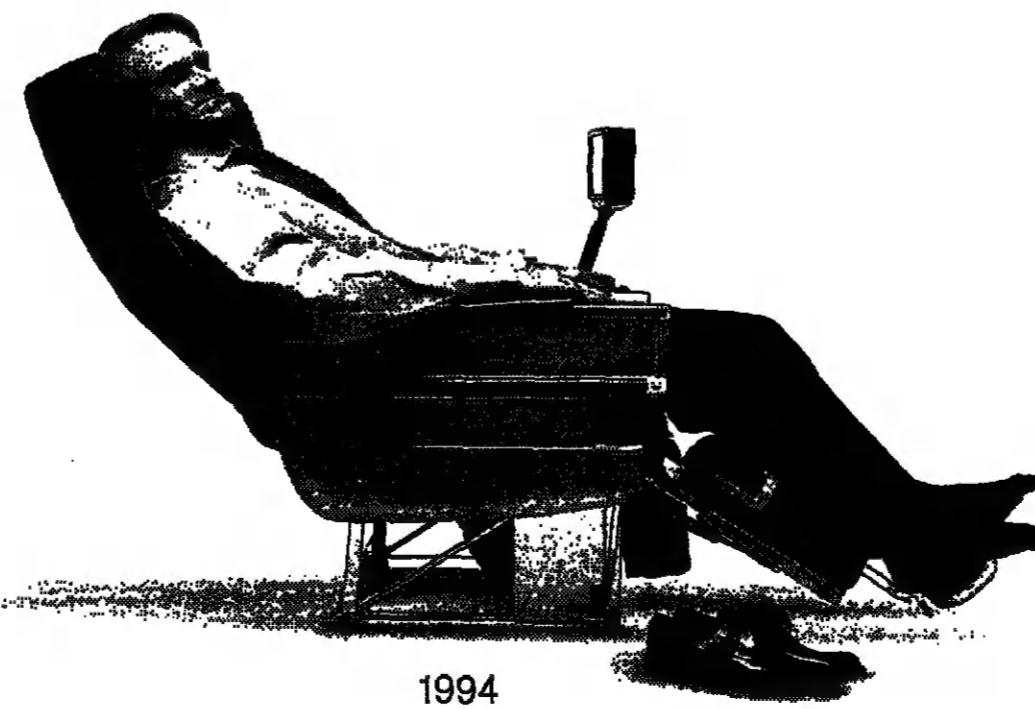
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1989



1990



1994

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NEWS: INTERNATIONAL

Hosokawa anxious as yen shoots up

By William Dawkins in Tokyo

Mr Morihiro Hosokawa, Japan's prime minister, yesterday admitted "serious concern" about the yen's rapid rise against the dollar but argued that it was not a direct consequence of the failure to reach an accord with Mr Clinton.

He came under fierce criticism from the opposition Liberal Democratic Party, which criticised him for failing to co-operate with the US to control the yen's advance.

"If Japan-US relations really are mature, they should have talked about how to deal with the yen's surge," said Mr Yoshiro Mori, LDP secretary general, taking a jibe at the government's belief that Japan's relations with Washington had reached a new phase.

Mr Masayoshi Takemura, chief cabinet secretary, said US trade sanctions should only come "at the very, very last" and that Japan was doing its best to open markets.

Several cabinet ministers and senior bankers forecast that the yen would soon fall again, when the political tension dies down. "Fundamentals that shifted the tide in August are clearly still there," said Mr Toyoo Gyotoku, chairman of

Economic analysts warned that a high yen would depress prices, another deflationary pressure when the government was trying to stimulate demand. Domestic wholesale prices fell 0.1 per cent month on month in January, though the wholesale index as a whole - including exports - rose by 0.1 per cent, said the Bank of Japan.

The continuing weakness of the economy was underlined by another stream of gloomy statistics yesterday, including a near 18 per cent rise in the number of bankruptcies from December to January, to 1,104, a seven-year high.

Almost 60 per cent of Japanese companies have cut their workforces during the recession, and 70 per cent have reduced investment in plant and equipment, according to a survey by Sanwa Research Institute.

However, a hint of recovery emerged yesterday with a 5.3 per cent rise in purchases of machinery by private sector companies between November and December, according to the government's Economic Planning Agency.

Machinery orders in the first quarter of this year are likely to rise by 8.1 per cent from the previous three months, it said.

Tel Aviv stock market halts steep decline

By David Horowitz
In Jerusalem

The Tel Aviv Stock Exchange rallied yesterday after a recent spate of steep falls. The index ended up 1.8 per cent, building on its 0.5 per cent recovery following a 4 per cent fall on Sunday and a 9 per cent drop in the course of last week.

The recent falls were triggered, in part, by well-publicised statements by leading officials and analysts that many shares were overvalued. Euphoria over the peace process had brought a wave of new investment, fueling a 35

per cent rise in share values since last August.

Another factor affecting market confidence was last week's arrest of two dealers who are suspected of large-scale insider trading.

Yesterday a third suspect, leading stock broker Amos Weiss, was questioned by the Israeli securities authority on suspicion of share price manipulation and fraud.

Jockeying began in earnest yesterday to replace Mr Simcha Dinitz, the chairman of the quasi-governmental Jewish Agency, who has been forced to step down after being

indicted for fraud and breach of trust. The agency has a \$500m annual budget to bring Jewish immigrants to Israel and help in their absorption. Mr Dinitz is alleged to have used the agency's credit cards for personal expenses totalling \$22,000.

Chairmanship of the agency is a cabinet-level position. Mr Dinitz is a member of Prime Minister Yitzhak Rabin's government Labour party, and a former Israeli ambassador to the US.

Several senior Labour politicians are believed to be pressuring to replace him.

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Detailed leader Aung San Suu Kyi: "The people feel cheated"

N Korea retreats on nuclear checks

By Tony Walker in Beijing

North Korea yesterday agreed to allow inspectors from the International Atomic Energy Agency to check its seven acknowledged nuclear plants, Reuter reports from Vienna.

IAEA officials said they expected the inspections to take place before the agency's governing body meets in Vienna next week. North Korean diplomats yesterday resumed talks with the IAEA over inspection of the nuclear sites, breaking three weeks of deadlock.

North Korea has refused to allow inspections of the seven sites for the past year. Talks

with the IAEA, the UN agency charged with enforcing international safeguards against the spread of nuclear weapons, stalled after the two sides were unable to agree terms.

The IAEA board of governors was expected to declare Pyongyang in breach of its obligations under the Nuclear Non-Proliferation Treaty next week unless North Korea agreed to inspections.

The US has said it would bring the issue to the UN Security Council and seek sanctions if the IAEA could no longer guarantee Pyongyang was not making nuclear weapons.

missionaries with the publication of new laws aimed at improving religious "management".

News of the arrests of foreign Christians in central Henan province coincides with Beijing's efforts to persuade the outside world that it is improving its human rights record.

President Clinton is obliged within the next few months to decide whether China has made an "overall, significant improvement" in its human rights performance that would justify renewal of its Most Favoured Nation trading sta-

tus. International human rights organisations including Amnesty International have intensified pressure on China and on the US administration in the lead-up to the MIFN decision.

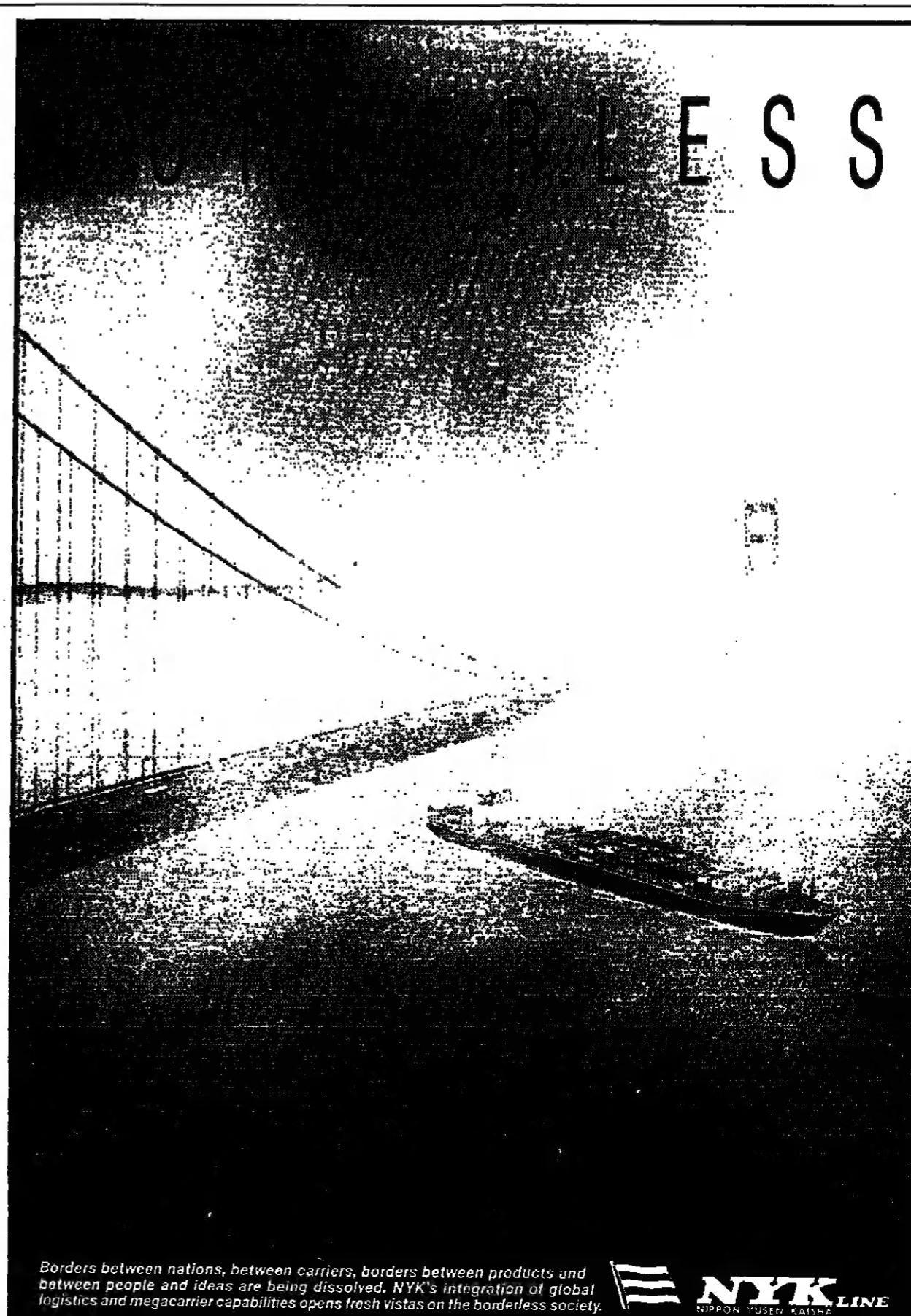
An estimated 90 per cent of China's exports to the US are covered by MFN.

China's new religious decree expressly bans foreigners from setting up religious organisations, schools or offices.

Foreigners have also been forbidden to cultivate religious disciplines among Chinese citizens, and appoint religious clergy.

Protests follow crackdown on foreign Christians

China arrests missionaries



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want
to
talk

BCCI audit doubts go back to 1979

By Andrew Jack



The principal auditor to the Bank of Credit and Commerce International raised serious concerns about the bank's operations more than 12 years before it was closed by regulators in July 1991.

Whinney Murray Ernst & Ernst, which is now part of Ernst & Young, the international accountancy network, wrote to Mr Agha Hasan Abedi, founder of the bank, in 1979 demanding that it become sole worldwide auditor. At this point BCCI appointed Price Waterhouse to take on the role.

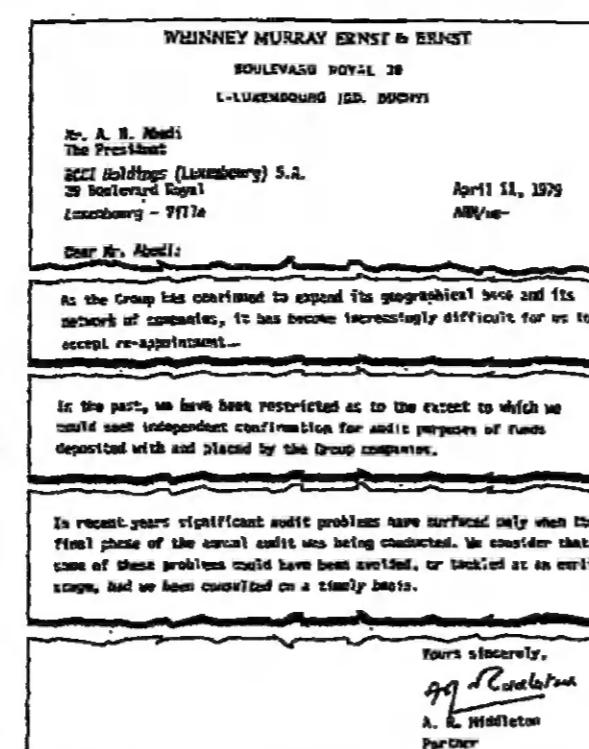
The firm did not become auditor to most of these concerns, but agreed to remain auditor until 1985, when it again demanded that it become sole worldwide auditor. At this point BCCI appointed Price Waterhouse to take on the role.

The letter was written on April 11 1979 to Mr Abedi as president of BCCI Holdings in Luxembourg from Mr Alan Middleton, a partner with Whinney Murray who was hired some years later by BCCI.

It said it had been denied access to the reports of the group's internal audit department and complained of the need for consultation earlier during its annual audit.

The firm said it was giving "serious consideration" to opening its own offices in Grand Cayman and would "definitely proceed" if Mr Abedi re-appointed it.

It added that it was willing to be re-appointed on the terms given and "on the assumption that the fee on which we agree represents a fair reward for



our services".

It says using a single firm should stabilise or reduce the total audit costs.

Mr Elwyn Billedge, senior partner of Ernst & Young, said yesterday that he knew about the letter and that the firm's concerns were met. He said BCCI persuaded the firm that it was already using reputable auditors for its other subsidiaries and need not change them all.

Mr Mazru is chairman of the department of private affairs of the ruler of Abu Dhabi, and is in charge of the government working group established when the financial problems of BCCI emerged in 1990.

He sat on the board of BCCI companies from 1981, when Abu Dhabi acquired a 10 per cent stake through its investment authority. When in 1991 the Bank of England commissioned a secret investigation into BCCI scattered with code words to preserve confidentiality, he was dubbed "Robin".

Until now he has spurned publicity, but last week Mr Mazru put his government's case in an interview, interrupted by a call to prayers from a nearby mosque and by officials bringing documents for him to sign.

In the last few weeks he has helped conclude an agreement with the US authorities allowing them complete access to the bank's records, and promising to hand over by April Mr Sualib Naqvi, BCCI's former chief executive who is on trial in Abu Dhabi.

Internal documents prepared by Mr Sualib Naqvi, former chief executive of BCCI, suggest that the bank had been attempting to hire Sir Sonny as an adviser since 1980. The recruitment was delayed after he was re-elected but the documents say he "continued to appropriately project [its] image and policies."

London from 1985 amounting to £43,500 a year by 1990.

Sir Sonny was one of several figures courted by BCCI as consultants on international affairs. Others included Lord Callaghan, the former Labour premier, and Mr Jimmy Carter, the former US president.

The loans and interest - worth more than £336,000 - were to be written off as part of a £300,000 a year consultancy contract when he finished his term in 1980. He was to provide leadership through a consultancy organisation for a Third World foundation planned by BCCI.

The contract was never fulfilled because of management changes at BCCI in 1980 and its

closure by banking regulators in July 1991. Sir Sonny this week confirmed details of the package and denied there was anything unethical in the agreement. "I could not possibly be blameworthy," he said.

He said he had not performed any work for the bank during his time as Commonwealth secretary-general except as chairman of the Third World Prize established by BCCI in 1979. He said he had negotiated a settlement to repay most of the money owed to the BCCI liquidators, less an offsetting amount to compensate him for the failure of the contract on which he was relying to be honoured.

The Bingham report into the

supervision of BCCI, published in 1992, says that a session at a Commonwealth Secretariat-sponsored crime symposium at Cambridge University on money laundering and BCCI in 1989 was cancelled on the directions of the secretary-general's office. Sir Sonny said he had no knowledge of the decision to cancel the session.

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Andrew Jack interviews the emirate's man at the bank

The view from Abu Dhabi



If one man can best describe the feelings of Abu Dhabi and its involvement with the Bank of Credit and Commerce International, it is Mr Channan Faris Al Mazru.

Since regulators closed BCCI in July 1991, Abu Dhabi has faced lawsuits, allegations surrounding its knowledge of fraud, and criticism from creditors, regulators and politicians alike, all compounding its own financial losses and personal embarrassment in connection with the collapse.

Creditors should be grateful for what Abu Dhabi has done," says Mr Mazru. "We think they should understand we are not the only ones to blame, and maybe not at all to blame."

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Mr Mazru expresses confidence in his government's actions after the point at which he says it became aware of financial problems at BCCI in April 1990.

"We have nothing to fear," says Mr Mazru. "We started on a long journey. All the time we discover that we are more

confident about ourselves. We fear absolutely nothing that Naqvi does unless he dreams or writes fiction."

The story of Abu Dhabi's

links with BCCI extends back to the initial friendship and financial support offered by Sheikh Zayed bin Sultan Al Nahyan, the ruler of Abu Dhabi and president of the United Arab Emirates, to Agha Hassan Abedi, founder of the bank, from its creation in 1972.

They culminate in the pur-

ested - and then only in a "spicemeal" fashion through a series of reports and interviews over several months.

"When the management said

they took the portfolio, we said we could not trust them. But what could we do? There was little time. You could neither believe them nor disbelieve them. They put it in our minds that the money taken was only from your portfolio."

"It was not an easy decision. They said if we left, one million depositors would suffer. They said BCCI was a very good bank, with good, young people working hard, and that within ten years we would recover our money."

He has little sympathy for Price Waterhouse, which drafted the report for the Bank of England leading to BCCI's closure while continuing to act as auditor and to advise Abu Dhabi on the restructuring.

"The auditors knew about the problems," he says. "They had the background. We felt their behaviour was somehow strange: they had said nothing in the past and everything now. They had arguments with management, the board had nothing to do with."

Price Waterhouse made several allegations in its report to the Bank of England against Mr Mazru himself. It alleges that he signed a confirmation to the auditors of a classified loan made on behalf of Abu Dhabi's crown prince. He says he signed no such document, has not seen the original and that if there is a signature it must be a forgery.

He admits - as the Price Waterhouse report states - that he received money from BCCI from the sale of the bank's shares in 1988, which he says totalled \$3m-\$4m. But he says the bank credited him without his knowledge, and that he demanded that Mr Abedi take the money back. When this did not happen, he says he donated the money to charities, as Mr Abedi suggested.

What is his message for the bank's creditors? "We want them to be reasonable, to appreciate our sacrifice, to question their own countries' regulators. We were not the only ones on the scene."



Sir Sonny had special loan

By Andrew Jack in London

The former secretary-general of the Commonwealth received rental income and deferral of interest on two loans from the Bank of Credit and Commerce International while negotiating a consultancy contract during his last five years in office.

Sir "Sonny" Shridath Ramphal, Commonwealth secretary-general during 1978-90, received a loan for £200,000 from BCCI in 1984 and a further £100,000 in 1985 on which all interest was deferred.

The bank also paid him rent on two houses: one in Barbados from 1983 which had risen to \$66,000 a year by 1990 net of taxes and rates; and one in

London from 1985 amounting to £43,500 a year by 1990.

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The Bingham report into the

To run enduringly the great Carolingian empire would have needed networks like the ones being developed today by Siemens Nixdorf, jointly realized with Siemens AG. In these networks, in-house telephones and PCs can be integrated via ISDN, linking tens of thousands of desks in administration buildings kilometres apart, with everything from office solution programs for transaction processing through to geo-information systems for urban planning. The benefits of these organizational skills are available not just to large government departments, but to any customer needing to keep an extensive company network together.

The European Idea
Synergy at work

NEWS: WORLD TRADE

US seeks to dog Chinese copycats

Tony Walker on moves to halt copyright infringements

When Bill Gates, chairman of Microsoft, passes through the ornate portals of China's leadership compound in Beijing next month, he will have more on his mind than simply paying respects to senior Chinese officials.

Ostensibly, Mr Gates will be in the Chinese capital to meet Microsoft executives and local distributors, but he is certain to use the occasion to complain about the rampant piracy of his company's products in potentially the world's largest software market.

Industry representatives in Beijing estimate that Chinese software pirates are costing US manufacturers, notably Microsoft, about \$500m (£324m) a year in lost revenues.

Software piracy is at the top of the list of intellectual property rights infringements that are preoccupying US trade officials in their testy relationship with their Chinese counterparts.

Indeed, it may well become an issue in Washington's annual wrangle with Beijing over the continuation of China's Most Favoured Nation trading status. China's attempts to rejoin the General Agreement on Tariffs and

Trade may also be affected.

Later this month in Beijing, when officials from the office of the US Trade Representative conduct their third session since October with Chinese counterparts on the issue of intellectual property rights, discussions are likely to have a sharper focus.

This is because the US Trade Representative is obliged by April to recommend whether to place China on a priority list of foreign countries infringing copyright covenants, and thus begin the six-months countdown to the imposition of trade sanctions under section 301 of the US Trade Act.

These semi-regular meetings have not been without their theatrical moments. To reinforce their point, US officials have gone to the streets of the capital, bought boxes full of counterfeit items such as CDs and American brand-name clothing and dumped them on the table in front of their startled Chinese counterparts.

Among steps being sought by US representatives is more vigorous Chinese customs co-operation to curtail either

the export or import of pirated goods.

US officials note that US Customs ranks China first on the list of countries exporting counterfeit items to the US market. Some \$120m worth were seized in 1992.

Chinese intellectual property rights abuses tend to run the gamut of transgressions against trademarks, patents and copyright in spite of Beijing having become a rampant... as an entrepreneurial spirit develops alongside economic reforms".

The ITC estimates that 15 pirate CD plants are operating in China, including eight in southern Guangdong province, with a total production capacity of more than 50m units a year. This compares with estimated domestic demand for legitimately produced CDs of just 3m units in 1992.

Chinese officials, recognising perhaps that piracy has got out of hand, have begun to emphasise steps they have been taking to crack down on intellectual property rights infringements, including the establishment of special courts to deal with the problem.

People's Daily, the Communist party newspaper, reported this week that a Taiwanese had been successfully prosecuted before a Shanghai court for illegally manufacturing CDs. The paper accused the man of "damaging China's reputation" and said the case had

"brought to light the illegal production of laser CD products in China".

Ms Wu Yi, China's minister of foreign trade and economic co-operation, insisted at a recent press briefing that the authorities were doing all they could to counter such abuses, but China was a "large country" and enforcement was not easy.

Western lawyers in Beijing say that China appears more sincere in its efforts to deal with infringements, but a big problem was the huge gap between the enactment of regulations and their implementation.

Western companies seeking redress before the courts are only going to have limited success. It's such a vast problem that it's really difficult to get enforcement," said one.

Lawyers tend to advise clients to use "administrative means", such as appeals to the authorities, to press their concerns. Recourse to the courts, which lack sophistication in dealing with anything but the simplest cases, should be a last resort.

Cassette and CD sales in Asia (1992)

	Legitimate cassettes	Pirate cassettes	Pirates' share of total sales
China	220.0m	200.0m	64%
India	165.0m	74.0m	28%
Indonesia	97.0m	11.0m	19%
South Korea	45.0m	10.0m	19%
Japan	32.0m	8.0m	17%
Thailand	58.0m	26.0m	31%
Total Asia	641.1m	333.9m	34%

	Legitimate CDs	Pirate CDs	Pirates' share of total sales
China	2.0m	10.0m	83%
India	0.4m	0.0m	0%
Indonesia	1.0m	0.0m	39%
South Korea	0.9m	3.2m	32%
Japan	10.0m	2.4m	16%
Thailand	0.7m	0.5m	46%
Total Asia	216.3m	17.7m	8%

Source: International Federation of the Phonographic Industry

WTO role 'crucial in bilateral disputes'

By Matthew Curtis in Johannesburg

Mr Peter Sutherland, director general of Gatt, yesterday said a new World Trade Organisation would have to play a critical role in cushioning multilateral trade from the debilitating effects of bilateral trade disputes.

Mr Sutherland, who ends a brief but high-profile visit to South Africa today, said the trade wrangle between the US and Japan "must not be allowed to have any impact on the Uruguay Round" and on the talks still to take place before ministers sign the accord in Marrakech in April.

Mr Sutherland met President FW de Klerk yesterday before a meeting with the National Economic Forum - the tripartite representation of government, business and labour - where he discussed future South African trade policy. Mr Sutherland meets representatives from the private sector, in Cape Town, the centre of the textile industry, today before leaving the country.

Mr Sutherland said that South Africa's revised Gatt offer left the country with particular difficulties in the high tariff protection afforded to its textile and motor manufacturing industries.

Central to the WTO, which he hoped would be established by January next year, would be the graduated arbitration, mediation and settlement of bilateral disputes. Binding decisions would be open to appeal but reversible only if consensus was achieved among the parties involved.

The establishment of the WTO would have to go hand in hand with increased co-operation with the World Bank and IMF. Mr Sutherland said he had held talks last week with Mr Lewis Preston, president of the World Bank, to this end.

The overriding priority of the Bretton Woods institutions had to be attention to the position of sub-Saharan Africa. The success of the Uruguay Round was no panacea for the sub-continent, he said.

Mitsubishi in SE Asia chemicals project

By Paul Abrahams in Tokyo

Mitsubishi Petrochemicals, Japan's largest plastics manufacturer, yesterday announced its first investment in southeast Asia. The company is forming a joint venture with Royal Dutch Shell to build a \$15bn (£324.8m) petrochemicals plant in Singapore.

The complex, located at the Seraya island petrochemicals complex, will have an annual capacity of 310,000 tonnes of styrene monomer and 149,000 tonnes of propylene oxide. It will be Asia's largest styrene monomer plant.

The move is the latest in a rush of foreign investments by Japanese chemicals companies. They hope to reduce their dependency on the domestic market. Mitsubishi said the rapid growth of the south-east Asian market and the recent appreciation of the yen had made it imperative to secure an overseas production base.

Shell will control 70 per cent of the joint venture, to be called Seraya Chemicals Singapore. Mitsubishi will control the remaining 30 per cent. The plant, which should be operational during the second half of 1997, will take its ethylene feedstock from the Singapore Petrochemical Complex operated by Shell and Sumitomo Chemicals of Japan.

East Asian styrene demand is expected to grow on average 7.8 per cent a year between 1992 and the end of the decade, according to Chem Systems, the specialist market research company.

Japan's petrochemicals industry is struggling with a collapse in domestic demand, massive over-capacity and falling prices. The industry's 12 largest manufacturers of ethylene, the basic building block of petrochemicals, are expected to report combined losses during 1993 of \$5.6bn, according to analysts.

Hopes that Japan would agree to zero tariffs on wood and white spirits were dashed during last week's meeting in Washington between President Bill Clinton and Mr Morihiro Hosokawa, Japan's prime minister. The US, EU and Canada have withdrawn their offers to scrap tariffs on these items.

Tokyo has agreed to cut wood tariffs, now as high as 20 per cent, to about 6 per cent and copper tariffs will be halved to around 3 per cent.

Gatt target date eludes top traders

By Frances Williams in Geneva

The world's four biggest traders - the US, the European Union, Japan and Canada - plan to submit their final tariff schedules to Gatt within the next few days, effectively concluding their market access negotiations under the Uruguay Round of global trade talks.

The formal deadline for submission of schedules was yesterday. However, trade officials said a few days' delay would not affect the timetable for checking and printing schedules before the Uruguay Round package of trade accords is signed in Marrakech in April.

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Foreign investment flows gather pace

By Frances Williams in Geneva

The first half of the 1990s, down from 21 per cent a year in the second half of the 1980s. For Latin America FDI growth is projected at 12-18 per cent a year between 1989 and 1995, against 16 per cent in the late 1980s.

For Africa the projected range is 6-16 per cent, well above the 4 per cent annual growth notched up in the late 1980s but starting from a very low base of \$26bn a year or less. FDI flows into the developed world, which grew by 22 per cent a year between 1984 and 1993, are expected to slow to 8-10 per cent a year in 1993-95.

UNCTAD's Programme on Transnational Corporations: Explaining and forecasting regional flows of foreign direct investment. Available from UN Sales Section, Palais des Nations, CH-1211 Geneva 10. Tel +41 22 917 3612 fax +41 22 907 0027 \$15.

INFORMATION FROM THE BANK OF ENGLAND



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5. The Stock will be registered at the Bank of England, Birmingham, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the Central Gilt-Edge Office (CGO) Service will be registered in the name of the member of the CGO who is the holder of the Stock.

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7. The Stock will be registered at the Bank of England, Glasgow, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the Central Gilt-Edge Office (CGO) Service will be registered in the name of the member of the CGO who is the holder of the Stock.

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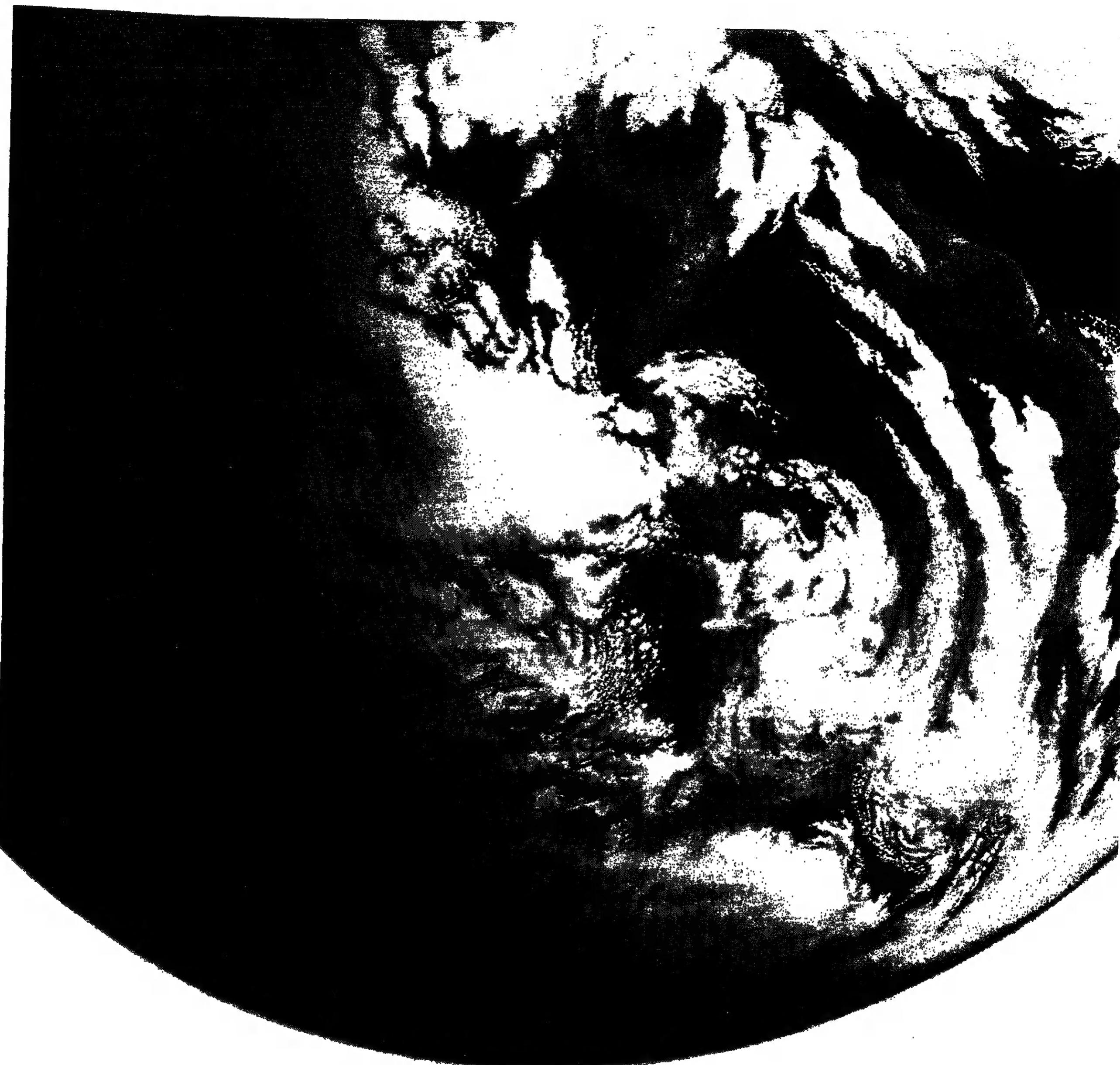
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WTO
crucial
bilateral
disputes

By Martin Cane
Financial Times

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FINANCIAL TIMES WEDNESDAY FEBRUARY 16 1994



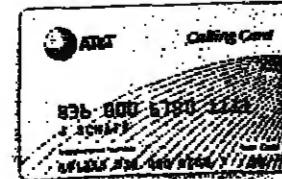
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NEWS: UK

BBC targets US for World Service TV

By Raymond Snoddy

The British Broadcasting Corporation is planning to take its World Service Television News and Information channel into the US for the first time in what will be seen as a further challenge to Mr Ted Turner's Cable News Network.

Mr Bob Phillips, BBC deputy director general, said yesterday the corporation hoped to launch the service, already available in more than 140 countries, on US cable networks either later this year or early in 1995.

Apart from news programmes, the

24-hour channel would carry documentaries and other factual programmes.

This service would report international news and current affairs from an international perspective in a way that complements the existing US services, Mr Phillips told the FT Cable and Satellite conference in London.

He also disclosed that the BBC hopes to launch its news and information channel in Europe before the end of this year to complement the existing European entertainment service.

Mr Phillips also confirmed the BBC

is close to finalising an agreement to launch an Arab language version of the News and International Channel.

• Actively exploring the possibilities of launching new non-news channels and news and information programmes in local languages as part of a more aggressive commercial policy.

• Linked with "broadly based global partners" to turn the corporation's global vision into reality.

Mr Phillips also said that "constructive" talks were continuing with News Corporation over whether the BBC World Service Television

remains on the Star satellite system

in Asia. Both sides can terminate the contract at the end of this year.

Mr Adam Singer, vice-president international of TeleCommunications, the largest US cable company, said yesterday that the UK's first digitally compressed satellite television service will start in May. Two channels, the Parliamentary Channel and Wire TV, will be sent to cable networks in a digitally compressed form. Digital compression means that a number of channels can be squeezed into the capacity formerly occupied by one.

Mr Singer also argued that digital technology made the concept of

launching a fifth traditional channel in the UK completely redundant.

"Licensing Channel Five would be like investing in mechanical adding machines," said Mr Singer who added that it was "almost inconceivable" that Channel 5 could get a large enough audience share to be commercially viable.

Last week MAI, the broadcasting and financial services group, Time Warner and Pearson, owner of the FT, announced they had formed a consortium which would consider bidding for just such a channel if one was advertised.

Britain in brief



Bank plans control of share system

The Bank of England yesterday proposed that it should own and control the new CREST system for UK share settlement for the first few years of operation.

After that, shares in the system

prices and made it necessary to reduce excess compounding capacity so as to remain competitive.

The 112 job losses are the second tranche announced by Du Pont in plants it acquired in the deal under which took over ICI's European-based nylon business and gave ICI its US acrylics business, plus around £235m.

Du Pont also announced yesterday it had reached agreement to sell the Verton nylon long fibre compound business, also at Billingham, to LNP Plastics Nederland B.V., a Dutch-based subsidiary of Kawasaki Steel Corporation.

Upturn seen in property market

An upturn in demand last year pushed the availability of offices in central London down by more than a fifth to stand at 14 per cent of the total stock.

Last year "provided clear evidence of the market cycle turning," according to DTZ Debenham Thorpe, property advisers, which published the survey. The decline stemmed from a 30 per cent rise in take-up, principally from the banking and financial services industries.

Pay deals edge up, says CBI

British manufacturing wage settlements edged up to 2.6 per cent for the three months ending last January, according to the latest pay data published yesterday by the Confederation of British Industry.

This was a slight rise on the 2.2 per cent recorded for the three months to December but lower than the 2.7 per cent recorded for the same period last year.

The CBI said the range of settlements continued to be wide reflecting the varied picture across the economy. As many as 41.9 per cent of deals in manufacturing were worth 2.5 per cent or less and only 8.1 per cent provided pay rises of over 4.5 per cent.

One in six manufacturers and one in five service firms are still applying a pay freeze of up to 12 months.

Increase in merger business

Mergers and acquisitions among UK companies have increased for the first time in two years, according to official figures published yesterday which boost government attempts to focus attention on economic recovery.

In the last quarter of 1993, British companies spent £2.7m on domestic takeover activity compared with £1.9m in the third quarter, according to the Central Statistical Office.

The increase pushed the annual value of mergers and acquisitions up to £6.8m, a 17 per cent rise over the 1992 total.

The CSO said the 160 deals completed in the quarter, was 51 per cent ahead of the same period in 1992, reversing the downward trend for the first time since the Spring of 1991.

The CSO said, however, that just three deals accounted for 62 per cent of the total spending on takeovers in the last quarter.

Du Pont shuts Cleveland plant

Du Pont, the American-owned chemicals and energy company, announced the closure yesterday, with the loss of 112 jobs, of one of the UK plants it bought last July from ICI to a major international asset swap deal, and the sale of another smaller unit.

Du Pont said its decision to close the compounding plant at Billingham, Cleveland which makes nylon-based plastics, was due to the tough economic environment, which had severely impacted on

the 12 companies taking part in the initiative from small pressings makers such as Hockley-based Frederick Woolley to plastics moulders such as the Hartlepool-headquartered Stadium group.

Mr John Pearson, Stadium's managing director, said he hoped the Japanese visits would help Stadium build on efficiencies it has learned since forming contacts with Nissan in the 1980s.

A position of authority for Mr Hurd

Philip Stephens on how Britain's foreign secretary plays a pivotal role in John Major's government

Every prime minister needs a Willie, the then Mrs Margaret Thatcher once said in a comment that was as true as it was infelicitous. Mr John Major should on this occasion pay heed to his predecessor's advice.

Baroness Thatcher was referring to the pivotal role played by Lord Whitelaw during her first two terms in No 10 Downing Street. As home secretary and subsequently leader of the House of Lords and deputy prime minister, Lord Whitelaw provided the countervailing common sense to his mistress's ideological drive.

His qualities have been well documented. In her memoirs Lady Thatcher recounts that "he could often sense my mood even before I had realised it myself". More importantly he combined absolute loyalty with acute political instincts. Lord Whitelaw was the man who could tell Lady Thatcher when to sleep.

Understandably her account of the Downing Street years omits to say that it was after his enforced departure through ill health in December 1987 that her administration fell victim to the hubris which eventually destroyed it.

The prime minister cannot re-engage Lord Whitelaw, even though his wisdom would be a welcome addition to a cabinet hardly overflowing with intellect and political instinct. But Mr Major can, and should, do the next best thing. Without waiting for his planned summer reshuffle, Mr Douglas Hurd, the foreign secretary, could be given the additional title of deputy prime minister.

The prime minister cannot acquire a BMD capability on the basis of the study, which will be worth around £2m to a successful bidder.

The Labour party said that the launch of the review was long overdue given that the government had scrapped the surface-to-air Bloodhound missile as long as four years ago and had not replaced it.

Any contract for developing and manufacturing BMD weapons systems, however, is likely to run into several billions of pounds.

Competitors for the early

authority of those in the cabinet. By giving Mr Hurd power to act on his authority, Mr Major might considerably strengthen his own embattled position.

The political advantages are obvious. The foreign secretary is a safe pair of hands. He carries weight with all sections of the party – even with those on the right who are deeply suspicious about his views on Europe. Like Lord Whitelaw before he was defeated by the incumbent of No 10 in a leadership election. But his standing has risen rather than fallen in the intervening period.

In a cabinet of tacticians, Mr Hurd stands out also as one of the few strategists. As foreign secretary he spends much of his time fire-fighting. But he has a concept of Conservatism which stretches well beyond tomorrow's headlines.

The praise should not be overdone. Mr Hurd, travelling with the prime minister in Moscow yesterday, could not fail to be reminded during their talks at the Kremlin of the mistakes he has made over Bosnia. More generally, Britain's foreign policy is in some disarray. Tensions with Washington and Tory animosity towards Brussels has left the government straddling an awkward divide.

The prime minister has no formal place in Britain's constitution. But as Lady Thatcher recognises, it carries a powerful message about the relative

racy but his brand of Toryism is as close to that of anyone in the cabinet. He is as advocate of reform rather than revolution, of the community as well as the individual, and of Europeanism rather than isolationism. Unlike Mr Major he has the rhetorical talents to give form to those concepts.

Promoting him now might be misunderstood. Mr Hurd would again be a principal contender for the leadership if Mr Major were to fall.

But the prime minister is in trouble. For all his determination to ride out the expected summer storms he needs to restore control over his cabinet, his government and his party if he is to secure his premiership.

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But the prime

MANAGEMENT

Christopher Lorenz reports on the obstacles to change
A new mind-set for the manager

The top management of a very large German company wanted to achieve the Holy Grail of big business everywhere: to make its managers less bureaucratic, more entrepreneurial, more empowered and empowering.

All that was needed to change their behaviour, it thought, was to alter their beliefs and "culture" to be altered. So it invited a professor, Heinz Thanheiser, to help "hammer the message into their heads" about the need for change.

The fallacy that new beliefs – or "culture change" – lead automatically to new behaviour is just one of many basic mistakes which companies make when trying to change, renew or "transform" themselves. Others include lack of sustained leadership of the change process, and too frequent modification of the emphasis and content of the process, according to Thanheiser and Yves Doz, a fellow professor at Insead, the business school near Paris.

Another common mistake is to underestimate the extent of the innate barriers against change which exist in most companies, Thanheiser and Doz argue in a working paper published under the aegis of Insead's Corporate Renewal Initiative.

Companies suffer a battery of barriers, claim the academics: "Internal distrust, poor communications, disenfranchised middle management, a low level of employee motivation, stifling of entrepreneurial spirit, slow decision-making, lack of collaboration across internal boundaries, and inhibited learning."

For change processes to succeed against such odds, three complementary steps must be taken, say the academics. Managers need to identify the main external challenge to the company's strategy. The "organisational context" within which decisions are taken, and the rules governing people's tasks, roles and relationships, must also be altered. And the "world view", or "mind-set", of

managers needs changing by linking it to the company's new strategic thrust.

The latter is an especially tough task. In spite of the "modernisation" of corporate structures and systems, the mind-set of most managers appears to have remained remarkably similar to the "Taylorist" model developed at the beginning of this century (by Frederick Taylor, of so-called "scientific management").

Few modern managers advocate the exercising of authority in the blatantly coercive ways which Taylor espoused – in order to control "dumb and lazy workmen", as he put it. But Thanheiser and Doz argue that even in knowledge-intensive companies managers are still influenced by his principles of hierarchical order, narrow specialisation and "command and control" systems – all of which were designed to achieve the compliance of an uneducated workforce.

Modern bureaucracies may use subtle means for achieving compliance, say the duo, but their highly educated managers and "knowledge workers" are nevertheless "stifled rather than mobilised to contribute all their intelligence and energy".

This latent energy should be unleashed in almost revolutionary fashion in the change process itself, say Thanheiser and Doz. Faced with the all-too-frequent barrier of conservatism among senior executives, they argue that "organisational renewal" comes from the "bottom up", expectations, collectively-held change agenda, and peer pressure that middle managers can bring.

This is not to say that change processes can only be successful if they start in the middle or near the bottom of an organisation. Thanheiser and Doz emphasise. Unlike many other academics and consultants, they argue that top-down – or "programmatic" – change can also succeed in certain circumstances.

**Reprinting competitiveness: a process of organisational renewal.*

The failure of last weekend's trade talks in Washington will only reinforce impressions that the Japanese is a hard nut for foreign companies to crack, business explanations. The Japanese distribution system is the peculiarity of Japanese corporate purchasing practices – which are based on business ties rather than price – have given. One argument coming from the US is that the Japanese buy differently than people in other industrialised nations.

But foreign success stories suggest that while the differences are real, the system does not necessarily work against foreign companies per se. On the contrary, success is often linked to a company's ability to use the system to its advantage.

Warner-Lambert, the products of Borden, which has a well-known ice cream brand in Japan, are two US examples.

Warner-Lambert's Schick brand of razor blades – per cent of Japan's sales for shave products – is opposed to dry, electric shavers – despite competition from two Japanese brands. It has been more successful in Japan than Gillette, which it lags in the US and many other markets.

What helped Schick to build such a strong position? Ken Hill, marketing director of the consumer health products group at Warner-Lambert in Tokyo, points to a solid understanding of the country's distribution system, a focus on Japan as a priority market and aggressive marketing support.

On the first point, Hill notes that the tie-up with Hattori Seiko, a Japanese distributor, through which it began selling Schick razor blades in Japan in 1986, has been crucial to importation, warehousing, distribution. It also helped bring with it the world's Warner-Lambert up to own sales force.

Understanding the complex distribution system with its layers of wholesalers, and having the patience to deal with it, are crucial in Japan because it is difficult to get products on to shelves by directly approaching the retailer.

The system has considerable disadvantages. The number of which pushes the retail price up several times against that in the US and often a listing must be paid to ensure that it makes a profit. The system also complicates the relationship between manufacturer and retailer. "It was always like Hattori Seiko was considered the master of Schick," Hill says.

Nevertheless the tie-up proved fruitful for Schick in dealing with the distribution system and motivating wholesalers and it got the company's products on to



File Miyazawa, who helped promote Borden's Classy brand, before she broke off her engagement to sumo wrestler Takahashi

Use the system, win shelf space

Not all companies find the Japanese market daunting. Michiyo Nakamoto talks to two which have cracked it

quickly and flexibly in Japan's increasingly competitive market. It set up its own sales and marketing team and launched a strategy to sell its traditional Lady Borden brand of ice cream at competitive prices and to position a new brand, Classy, in the premium ice cream category.

With the decision to discount the traditional brand, off, increasing the sales by about 30 per cent compared with a year ago, Borden's strategy was really tested with the introduction of the Classy brand, which is sold at convenience stores.

Under Yano's direction, the company adopted an aggressive marketing strategy, using a popular and controversial actress in its advertising and making sure that it won over retailers and wholesalers to its plan even before the product was ready to go on shelves.

"There is an iron rule to success in Japan," Yano says. High-quality products at affordable prices must be backed by a strong marketing plan. The ingredients to successful marketing, he says, are aggressive advertising and close co-operation with wholesalers and retailers.

Intensive advertising, Japanese style, is essential not only to reach

the consumer but also to convince the wholesaler that the new buyers that it is worth carrying a specific product. In launching Classy, Borden hired Michiyo Nakamoto, who was in the sumo at the time because of a broken engagement with a sumo wrestler, a considerable expense. It also involved a substantial number of advertising slots in the media.

The investment paid off. It made an impression on consumers and convinced wholesalers and retailers that Borden was serious about Classy, Yano says. The company had raised its staff from 15,000 to 20,000 and sales were said to be secure in 32,000.

Securing shelf space is a particular challenge in Japan where each product is precisely, competitively, and stiffly positioned and may drop products in three months.

Yano says,

Equally important is bringing wholesalers and retailers into the marketing plan early on. Months before Classy's launch, Yano visited convenience stores to talk to buyers. "If you do that buyers give you advice, you develop a relationship and the shelf space is there before you ask for it," he says.

Share options for all

If you are an executive in a British company you can expect to be given share options. If you are a mere employee the best you can hope is the chance to save up for them through a share scheme.

However, some companies are trying to narrow the gap. A small handful are starting to introduce share options for everyone modelled on the schemes usually only available to executives.

The most recent example is Alpha Airports, which joined the market last week. Alpha decided to give each of its 6,500 employees the option to buy 350 shares in three years' time at the price of £10.00 for each one, showing a paper profit of around £100. While the scheme makes no distinction between the lowest employee and senior middle management, a separate (more generous) option scheme also exists for senior directors.

Bridge Street Consultants, which advised Alpha on the all-employee "executive-style" scheme, argue that it is more democratic than usual share schemes. Most of these are only taken up by 30 to 40 per cent of the workforce, the rest of employees cannot afford the monthly contribution. By contrast, the option scheme offers nothing until the options are exercised (in three to 10 years' time).

Such schemes are likely to please institutional investors, which have become increasingly concerned about share option schemes. Last week, the Pensions and Investment Research Consultants told the editor of this paper that they were not open to all.

However, employees offered share options are not necessarily being given a ticket to the stars. In 1992, Wellcome granted all of its UK workers the option to buy 500 shares each. From next year they will have the right to take them up at £7.72, but at today's share price of £8.48, they are hardly holding their breath.

Lucy Kellaway

malaysia



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The cutting edge of jazz

Who would bring crazy new music like this to the regions if the Arts Council ever dissolved the Contemporary Music Network? Could the people of Leeds reasonably expect to see American musicians blowing down the wrong end of a trombone, without Arts Council funding? Is it right that Brighton be exposed to "shifting grids of sand... film scores without film" at all?

Winters have been warmed by the sublime and sometimes ridiculous sounds of half-tinted modernism, often bringing them to the regions, lectures and workshops, courtesy of the Arts Council since 1971. But for how much longer? The CMN is reorganising its touring department and until hard decisions are made in March, the future of CMN beyond next year is uncertain.

Drummer Bobby Previte and his Empty Suits, whose UK tour closed at The Junction in Cambridge on Sunday, are the kind of musicians whose mad, passionate work is the hallmark of a CMN programme. With scores which create a dense but ordered background to soaring improvisation, this earth-moving quintet's music alternately bewitches and caresses to bewildering effect. Two keyboards gurgle subterranean style, the icy tones of muted pocket trumpet are exchanged for valve trombone (whose operator shoves into the bell end sometimes) and the drip-drip of electric rhythm guitar explodes into wah-wah heat.

Shifting from hard bop sounds to heavy rock, Previte lifting and lowering the dynamic as much by facial expression as by his playing, it is challenging and funny music. It is tight, too, and the musicians are all working hard from the start. Some of the work was commissioned for the Moscow State Cinema and alludes to tangling white rats and unsmiling clowns. Later, a metal horn section evolves from Ravel-inspired piano work, penny whistles confusing the atmosphere.

To reduce the availability of esoteric and expensive music like Previte's (why is experimental and minimalist music usually made by large ensembles?) might seem a painless way of reducing the touring budget. But CMN is like a travelling oasis for regions starved of well-organised cutting-edge art, especially now the regional arts boards have been trimmed. To a point, London can look after itself, but what other major promoters would take Glenn Branca's Symphony No 10 for massed electric guitars to Cardiff or Blackpool, for example?

The CMN spring programme continues with tours from Glenn Branca at the end of this month; London Brass at the end of March (new pieces including Michael Nyman's tribute to John Cage) and the Northern Sinfonia in May (a new cello concerto by Poul Ruders).

Garry Booth

Television/Christopher Dunkley

Picasso unexplored

The Tate Gallery exhibition *Picasso: Sculptor/Painter* opens today on BBC2 in the middle of a series of programmes designed to complement this. This is remarkable for reasons: first because there are few television channels in the world that would mount such a season. Britain has two; it is hard to imagine the worldwide tendency of television to move more and more on such childish trash as *Forget Your Troubles* (which, ironically, was launched on Saturday by Channel 4), we in Britain should count ourselves fortunate indeed to have two channels still willing to treat the audience like grown-ups.

However, the season is remarkable secondly because there seems to be a vacuum at its centre. Picasso is the primary representative in the public imagination of "Modern Art"; and "Modern Art" is treated with suspicion, hostility and contempt by I would say a majority of the population. So, given an obsession with the "mass" aspect of television as a mass medium, you might think that the controller of Michael Jackson, and television's head of music and arts, Kim Evans, would see the Tate exhibition and their own season as the occasion to take the bull - that one made out of a bicycle saddle and handlebars if you like - by the horns and take the Modern Art debate to the public.

They are behaving as though they are unaware that there was any controversy over Modernism. In this entire season, beginning Saturday and spreading across two weeks, with 12 proper programmes and 20 snatching little 90-second inserts called *Talking Picasso*, there are just two occasions when the central debate might be heard. The first is *Picasso v. Matisse* which is transmitted tonight. The programme starts with the two ideas that there is only room in heaven for one more artist, and St Peter (black of course, though surprisingly not a woman) has to choose. Which should it be?

Unfortunately, though it touches on the contrasts between Matisse as the decorative colourist and Picasso as the intellectual master of form, the programme rapidly reverts to the main preoccupation of this series: Picasso's sexuality and the of his models and mistresses. But there is a moment when we are shown a painting of a cream rectangle against a dark background and the commentary remarks that after looking at this it is easier to go back and look at one of the late groups of dances and ignore what the dancers are doing and instead

Picasso is the ideal artist to exemplify the debate about 'Modern Art', but this series has ducked the issue

that, faced with a naked woman, he invariably became more interested in going to bed with her than painting her. Hence his habit of painting the female form clothed from memory.

A part from the last in the season, all the other programmes are devoted either to Picasso's life, as with the opening offering, *Yo Picasso*, a documentary which uneasily mixes conventional and drama techniques to tell the story of his female companions; to some highly detailed aspect of his work as in Sunday's *Picasso In Concrete* which showed how Carl

translating Picasso's

mainboard maquette into pre-stressed concrete or to the specialised reactions in *Talking Picasso* where, for instance, green-rope criticises the fruit in a Picasso still life and a plastic surgeon muses on the possibility of rebuilding the head of a woman in which both eyes appear on one side of the nose.

Ho ho. It is healthy not always to take art too seriously, and practically all these programmes are entertaining, informative, and well made, though some of the foreground music in the Richardson on Picasso trio was irritating, and in Yo

see how they fill the space and how paint fills them. In other words, painting is not about dancing or singing or joy, it is merely about pain.

This, surely, is where television should start the big debate. It is the concentration on just such closed-

shop talk, full of internal references to the world of painting rather than the world of ordinary people's experience, which ordinary people find most pretentious about the world of Modern Art. To outsiders it looks like a comy little world of artists reacting to one another with weird passions, dealers egging them on, a few people with more money than sense buying art in the hope that it will outperform the Footsie 100, and an army of academics and critics arguing the toss over all this in a secret language.

However, the opportunity is missed and the programme moves back to discuss Picasso's bafflement at his inability to paint from

the main point remains, however: Picasso is the ideal artist to exemplify the debate about "Modern Art", but this series has ducked the issue

Occasionally we get a hint, as in John Richardson's Monday programme in which early analytic cubism is Picasso's sketch from a Spanish hotel window. But within the larger consideration of Modernism these are trifles. Who would never gather from this Picasso season in any sense that figurative and non-Modern art is now moving back into the vanguard, and that it begins to look as though the entire Modern movement will be seen with hindsight, perhaps quite soon, as an eccentric detour within the larger history of art.

Of course there is still the last programme in the season which it has been impossible to preview: *The Late Show* on Thursday February 24. We are told that this will tackle such questions as Picasso's place in the Modern movement, and how far he can be held responsible for "the alienating trends of the present" in the art world. However, it sounds as though the chief concern will be the position of sculpture in the work of the painter, precisely the point implied by the title of the Tate exhibition.

Talking Art experiments in *Yo* and *The Late Show* in particular, appear to believe unwaveringly in Modernism and are thus out of kilter with non-metropolitan public opinion. So it would be astonishing if *The Late Show* did mount a debate which managed to stand outside the enchanted village of Modernism and seriously question its creed.

Yet in the mass medium of television that, surely, is one of the most important things that any proper season on Picasso ought to do.



Picasso: the TV host seems more interested in his sexuality rather than his work

David Bayne, Magnum Photos

Highest level of entertainment

Max Loppert enjoys the Covent Garden premiere of Massenet's 'Chérubin'

In more than one sense the score of Massenet's *Chérubin* is made of light music. The tunes, the dances, the pot-pourri introductions to each of the three acts, all state immediately their adherence to the musical category (for instance) Thomas Beecham used to explore with such light-fingered elegance, dessert fare, quickly absorbed and digested, put together with a degree of economy that guarantees its lingering effect on the palate.

But *Chérubin* is light in other ways as well. Light in the dew and gossamer (the impression that the bass-line instruments are being allowed the night of a constant, captivating illusion), and carried on rhythms whose flexibility and dramatic responsiveness are a direct function of Massenet's word-setting gifts. And light in the radiance of vocal sound that fills each unfolding sequence: again, this seems, but is not, a three-act divertimento entirely for high voices.

In all this lies, for me, the irresist-

ible quality of Massenet's 27th opera (1905), of which the Royal Opera has just given the belated British premiere. It sets limits of unpretentious entertainment and then, with a skill as effortless as it is self-concealing, surprises them.

The notion of a *Marriage of Figaro* operatic pendant in which Chérubin is the principal character (nothing to do with the third of Beaumarchais' "Almaviva" plays, *La Mère coupable*; Massenet's *Chérubin* was adapted from Beaumarchais' 1801 comedy) is itself a civilised conceit. The opera's Mozartian touches - the Count and Countess as minor characters, a wry reference to *Don Giovanni* to counteract the happy-ever-after final curtain - are defty, not insistently made.

Its purpose, rather, is to reflect in the dizzier moments of youthful romantic emotion. Unless the opera means little and its substance appears so undemanding, it is only afterwards that one realises it has said something rather interesting about the human condition - the maddening, delightful unpredictability of the human heart.

Now it must be said that I think

that I think it is firmly supported, and the star, the

Miss Graham encouraged to shine.

In the end Miss Graham's mint

high mezzo (which

the new production is a success,

more than perhaps might have been

predicted, given its difficult birth

pangs: the dispute with the original conductor, Rochedestvensky, and

the principal boy conception lie on

the risque. I suspect it has by no

means always displayed.

Angela Gheorghiu's Nine in full

dusky fragrance, with a lucid

sharp in pitch. The showpiece

soprano role, the

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but mostly impersonal in her

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pangs: the dispute with the original

Ian Davidson



Pains of growth

The EU's ideological battle is affecting its enlargement

structural unemployment. Once upon a time, Europe was sold on the prospectus of European integration would deliver growth, in spite of European economic liberalism. Today, Europe's workers are asked to believe that their jobs and the postwar European model are at risk. The EU is now deeply unpopular, and the government is deeply unpopular, the risk being a victory for the Tories. But the EU will be all the greater if, in addition, the campaign for another round of enlargement over Europe between the two halves of the EU.

Mr Hurd's anxiety is as understandable as it is acute. In the ordinary course of events, the European parliament would likely be seen as a plebiscite on the government's domestic record, and on the future of the EU. The government is deeply unpopular, the risk being a victory for the Tories. But the EU will be all the greater if, in addition, the campaign for another round of enlargement over Europe between the two halves of the EU.

If Mr Hurd succeeds in papering over his party's split over Europe, he will be lucky. Unfortunately, it is simply not true that the UK government's vision of a new EU is the orthodoxy in Europe. What is true is that there is now no accepted orthodoxy on the future of the EU.

The reason for this malaise is that the Union has been completely overtaken by the speed and scale of events in the real world outside. When the Maastricht treaty was put together, in the brief moment of ecstasy after the fall of the Berlin Wall, President François Mitterrand and Chancellor Helmut Kohl thought they were concluding a grand Franco-German Euro-bargain for the development of the EU, as a counterpart to German unification. They did not foresee that their private deal might be shipwrecked by the storms on the world's foreign exchange markets, or by war in the Balkans.

In addition, the Union has lost credibility with the voters, and therefore with politicians, because it has failed to exorcise recession or avert rising

There is now no generally accepted orthodoxy on the future of the European Union

plunged into a gloom as deep as the phase of Euro-optimism of 10 years ago. Since that era, Euro-optimism then gave way to an equally intense phase of Euro-phobia, with the spectre of communism, which may reasonably be if the present phase may not turn out to be another gloom phase.

It may. But there are at least two reasons why it may not. The first lies in the shortcomings of the Maastricht treaty. The plan for economic and monetary union may not be dead, as the jeering Euro-sceptics would believe, but its future is at best uncertain. The equally grand claims for a common foreign and security policy always looked over-ambitious. In the light of events in ex-Yugoslavia, it now merely flatulent.

With hindsight it seems clear that the practical prescriptions

contained in the Maastricht objectives. If the member states really want a monetary union, they probably need to make a larger political commitment; if they want a common foreign policy, they obviously need to make a much bigger political commitment. Right now the Union is a treaty, but there is no general willingness to change the treaty to make its aims.

But the disagreement between where the EU is going, or where they want to go, is made much more complex by the fact that they know how many members it will have, and this is the second reason for gloom. The fall of the Berlin Wall has raised the pain of European economic liberalism. Today, Europe's workers are asked to believe that their jobs and the postwar European model are at risk. The EU is now deeply unpopular, the risk being a victory for the Tories. But the EU will be all the greater if, in addition, the campaign for another round of enlargement over Europe between the two halves of the EU.

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As a result, the EU is now



Many faces of UK politics: (from left) Labour's Jack Straw; Pauline Green and Sir Christopher Prout, Labour and Tory MEPs; Stephen Milligan, late MP for Eastleigh

Modesty could mean success

Kevin Brown assesses the triple election trial facing the UK government

polled by the largely defunct party in 1989.

No one will put a figure on Labour's target, but Ms Pauline Green, leader of the party's European MEPs, dismisses projections that it will win 56 to 69 of the seats at stake. She concedes only that Labour is confident of doing "very well", and expects to win more seats, including Herefordshire and Shropshire, where Sir Christopher Prout, leader of the Tory MEPs, is standing.

Privately, however, party workers are less circumspect. One claimed "there is no such thing as a safe seat", and reported Conservative MEPs fearing that the party's manifesto will soon fit into a Brussels taxi.

The Liberal Democrats are playing down claims that they could win up to a dozen seats. But officials admit that they are confident of taking three or more seats in the south-west, and possibly one or two in the south.

If the government's worst fears in the three elections were realised, the Conservatives could be left with less than a dozen seats in the European Parliament, seven seats in the local councils, and humiliating losses in Eastleigh. A bad result in one of the three polls would not necessarily spell the end of Mr Major's premiership. Disaster in all three might.

The key, however, is what would constitute disaster. The thinking in Downing Street is that mediocre results in the elections will seem a triumph if a rout of Conservative candidates is expected.

For this reason, Conservative strategists are doing little to counter media speculation of a Tory collapse. It is a strategy that infuriates Mr Straw, who accuses the Conservatives of "laying traps suggesting they are going to do extremely badly".

But a similar approach worked well in the last comparable round of local elections in 1990, when Mr Kenneth Baker, then Conservative secretary, manoeuvred Labour into targeting the Tories' London strongholds of Westminster and Wandsworth.

Labour polled strongly across the country, but failed to extract full benefit from its performance because it did not win the two Tory strongholds. The Conservatives are laying a similar trap this year. This time, Labour thinks it has the government's measure.

LETTERS TO THE EDITOR

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No evidence of narrowing output gap

From Mr Alan Keating

Sir, Samuel Brittan ("The enigma of the UK output gap", February 14) writes that "whatever the output gap, it is narrowing smartly... we are... from the unexpectedly sharp fall in unemployment and other labour market indicators, and from survey evidence".

The fall in unemployment has occurred because of a large increase in the number of part-time jobs (up 190,000), and in the self-employed (up 79,000), and some may be part-

timers. The number of full-time employees has continued to shrink (down 95,000). So the total number of hours of labour services being used by the economy certainly hasn't risen much during the recovery, and may well have continued to fall. All data refer to the period from March 1993, roughly when unemployment started to fall, up to September.

"I am confident that our vote will go up, but we could be in the paradoxical

position of doing well but losing the seat, which would fall to Liberal Democrats on a swing of 11.6 per cent - much less than the swing they achieved in the Cheltenham and Newbury by-elections last year.

The Labour leadership is playing down its chances on the grounds that the relatively thin margins will be stretched by the local and European campaigns. But

Paradoxically, Labour has given a glimmer of hope by opting for a high-profile campaign, directed by the team which won mid-Staffordshire from the government in a by-election in 1990. Mr John Smith, Labour leader, reasons that the government's problems have made Eastleigh a genuine three-way marginal. He will campaign personally in the constituency, along with other shadow cabinet ministers, in sharp contrast to the party's low profile at last year's by-elections.

This strategy could go wrong if a split option vote allows the Conservatives to hold the seat, or if Labour trails in third. If that happens, Labour will console itself with inevitable victories in by-elections at Barking and Rotherham, where it is the sitting party.

Second, the local elections. Early forecasts, based on Labour's lead in most recent opinion polls of about 20 per cent, suggest the Tories could lose dozens or hundreds of seats in metropolitan authority elections all over Britain.

It may not be that simple. The Conservatives did so badly at the 1990 elections, when the seats at stake were last contested, that it would be hard for them to do much worse. Indeed, Labour's public stance is that its own party will do well to hold its ground.

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position of doing well but losing the seat, which would fall to Liberal Democrats on a swing of 11.6 per cent - much less than the swing they achieved in the Cheltenham and Newbury by-elections last year.

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Still a threat of action on power competition

From Mr Peter Rost

Sir, It is refreshing to see your robust acknowledgement that privatising electricity as a duopoly has proved a costly gamble ("Littlechild's gamble", February 14). As the energy industry regulator wanted at the time, the resulting uncompetitive market has been an "unfortunate dash for gas", marginalised coal production and electricity prices for large users.

However, you come down on the efforts of Professor Stephen Littlechild, the electricity regulator, to correct structural flaws. He was a man for which politicians were responsible, not he. Nor was he given statutory powers in maintaining the generators.

Consequently, his success in obtaining undertakings that

6,000MW of capacity will be a significant achievement. As you say, it may not be enough to develop genuine competition in the margin that it matters. Littlechild has insisted on progress reports at six monthly intervals on the disposal of plant and, significantly, he intends to review the situation towards the end of the two-year transition period.

The implied threat that real competition has not developed by then, as you say, can be expected, should not therefore be underestimated.

Peter Rost,
chairman,
Major Energy Users' Council,
(former member, energy select
committee),
Norcroft Court,
Berkshire,
Herts HP4 1LE

Respect for determination

From Dom Serafini

Sir, I thought that fearing the Japanese was exclusively an American concern. You surprise me with your "Shoot-out in the UK" (February 12/13) editorial.

What in effect you propose is a no-win situation. If the Japanese will give up in order to save Mr Morihiro Hosokawa as prime minister, they will be in a mess interfering with Japan's internal affairs. At the same time,

there is a clear message for the government: beware of means-testing and social security benefits. Means testing like very high marginal rates on low-income earners, and the more they are imposed, the more damage is done to the reforms of the past, which are finally showing their fruits in today's labour market.

Giles Keating,
CS First Boston,
One Cabot Square, London E14

Latin American debt servicing

From Mr Joseph M. Evangelisti

Sir, In summarising the content of a recent J. Morgan report on Latin American debt, the Financial Times headline said "debt may hit Latin America" (February 15).

In fact, the Morgan report did not suggest that debt cri-

sis might recur, and pointed out that debt-servicing capacity of major Latin American countries have improved substantially since the early 1980s.

Joseph M. Evangelisti,
60 Victoria Embankment,
London EC4Y 0JP

Doubtful benefits from tying UK overseas aid to exports

From Mr Martin Griffiths

Sir, K Goldsmith (Letters, February 14) defends the use of overseas aid to promote British exports. He points to the UK's trade with the rest of the world.

First, the Overseas Development Administration stated in its 1993 review of British aid that "the aid programme's greatest priority is reducing poverty". When ODA minister Baroness Chalker outlined the seven goals of the aid programme last year, promoting exports was not one.

Furthermore, only 10 per

cent of MPs believe that promoting trade should be a main aim of overseas aid, an ActionAid/Gallup opinion poll showed last July. It is true that other governments do tie aid to the exports of their own goods. Yet Britain ties 70 per cent of its bilateral aid, a higher proportion than most donors.

Second, Mr Goldsmith's contention that aid and trade provision (ATP) benefits the British economy. A 1992 study by experts in the University of Bath noted that while the ATP has created some commercial

benefits, this does not, however, imply that there has been a net economic gain to the UK. Regarding tied aid generally, the study concluded that "it is quite clear that the net economic effect on the UK has been negative, or at least quite negligible".

A 1991 study concurred, noting that "it is improbable that tying provides significant macro-economic benefits to any donor's domestic employment or balance of payments".

Third, what taxpayers want from overseas aid is that it helps to reduce poverty. An

ActionAid/BMRB survey last July found that 73 per cent of the public believe the government should increase aid to tackle global environmental and development problems.

We share Mr Goldsmith's willingness to participate in a public debate on these issues. This should take account of the needs of the world's poor, rather than those of big business.

Martin Griffiths,
director, ActionAid,
Hammond House,
Macdonald Road,
London NW1

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Wednesday February 16 1994

Multimedia moguldom

Viacom's Sumner Redstone marked his victory in the \$10bn battle for Paramount Communications by declaring that the combined group would become a "global media powerhouse of unparalleled proportions". Are these extravagant remarks an empire builder who has overpaid? The vision of a far-sighted entrepreneur? Or the unhealthy ambitions of a would-be monopolist? The answer is probably a bit of all three.

It is not hard to see that Viacom has overpaid. The price is only a fraction of a fierce bidding war which pitted Mr Redstone against QVC's equally determined Barry Diller. Paramount's financial performance has been lacklustre. There is no doubt in my view: Viacom's future lies in America, not in Britain. The battle began in September.

The glamour of owning a Hollywood studio is certainly part of the story. But it is not a matter of managerial control. It is Viacom's majority shareholder, and it is his own fortune that gives him the incentive to apply his undoubted make-over power.

Enthusiasts say the potential synergies are huge. Paramount's principal expertise is film production. Viacom's is the ability to package and entertain globally. Add to that Blockbuster, the video retailer which is subject to a related \$8.4bn merger with Viacom, and you have a killer combination.

Joining forces

The key is to maximise the value of such "software property" by distributing it in as many different media channels and markets as possible. Brands such as Paramount's Star Trek and Star Wars can be exploited in cinemas, videos, TV programmes, video games, theme parks and upcoming multimedia products. When combined with other brands in cable TV networks, they can be sold from Budweiser to Bombay.

Paramount and Viacom are already doing many of these things. But, enthusiasts, they will be able to get a much bigger bang for their buck by joining forces. Booz Allen, a management consultancy group hired by

Obstacles to Mideast peace

It is tempting for world leaders, and especially President Bill Clinton, to bring all the peace talks in the Middle East only a matter of time.

The portents are undeniably positive. The October conference in October brought all the warring parties in the negotiations to the international agreed terms of UN security council resolutions 242 and 338, which call for a withdrawal of the occupied territories in return for a full peace. Then, just five months ago, the PLO Liberation Organisation went a step further by signing a declaration of principles, designed to start a course that some form of Palestinian state could be established in a negotiated manner.

The handshake between Mr Yitzhak Rabin, Israel's prime minister, and Mr Yasser Arafat, the PLO chairman, on the lawn of the White House symbolised a widespread assumption that the subsequent conflict had accepted that there was a place in a negotiated settlement.

The assumption may still be valid, but it would be dangerous for western leaders to become too persuaded by symbolism when on the ground in the Middle East, virtually nothing has changed. The Israeli military occupation of the West Bank and Gaza Strip has not been eased, Jewish settlements continue to expand, violent conflict continues, and popular support for the peace process is being relentlessly eroded on both sides of the divide.

No 'sacred dates'

According to the agreement signed in Washington, Israel was supposed to have begun withdrawing its forces from Gaza and the West Bank town of Jericho on January 13. Not only has it failed to do so, but Mr Rabin has repeatedly, that for him there are no "sacred dates" for implementing the timetable set out in the Washington accord. He would prefer a belated implementation in an accord in which there was still room for differing interpretations, especially on any issues relating to security.

Mr Arafat, for his part, has agreed to acquire whatever sym-

mount, estimates earnings could rise by \$200m a year.

The deal is a good one. It clearly makes sense to sell the same product in as many different ways as possible. But why is vertical integration necessary to make this? Wouldn't Viacom do better to pick the best software from a range of producers? Wouldn't Paramount benefit from choosing the best distributor for each market?

Integrated group

There are two answers. One is the full benefits of marketing through multiple channels cannot be achieved by arm's-length relationships. To make their returns from a particular property, companies must be able to control the timing of its release in each format and co-ordinate the marketing through different channels. This is only possible with an integrated group.

Set against this is the fact that large integrated organisations have their own bureaucratic problems. Putting two businesses together within the same organisation does not guarantee successful co-operation. One only has to look at another mega-media merger, Time Warner, to see that much talked-of synergies often come to little. It remains to be seen whether Time Warner and Blockbuster will be more dynamic.

The second explanation for integration is that entertainment companies do not have the luxury to buy products or distribution channels on the open market. Hollywood has long been an oligopoly. This is because the large studios control access to cinemas. As a result, the many independent producers have little choice but to deal with the big players. Now, the theory goes, this oligopolistic structure is migrating to other media. In addition to Viacom and Time Warner, there are Rupert Murdoch's News Corporation and Japan's NHK and Matsushita, which all own Hollywood studios. Commercial power comes from being within such integrated groups.

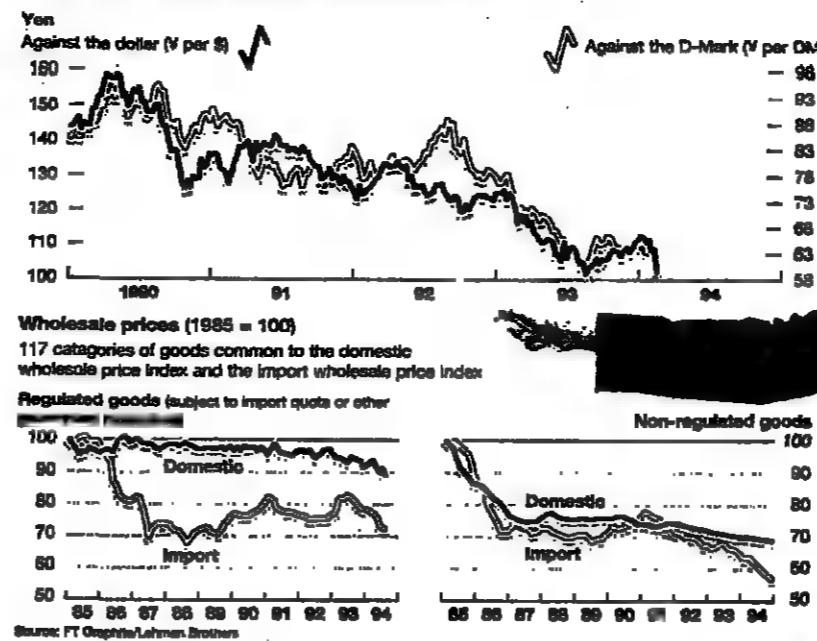
While such an oligopoly would be cause for concern, it may never emerge. Technologies are altering the economics of entertainment all along the value chain from production to distribution. Mr Redstone's empire may not last as long as he would like.

Yan appreciation is still the big story in Japanese boardrooms, from Sabre's small companies to Tokyo's multinationals. Nomura Research Institute estimates that the 10% rise in the currency's rate against the dollar since early January has wiped 6 per cent off company average operating profits.

Robert Thomson and William Dawkins examine the effects on companies and consumers of the yen's rise

A sorry spectacle in Tokyo

Japan: exchange-rate blues



Japanese brand from the market east Asian factories. Japan became a net importer of televisions last year, for the first time since the second world war.

Japan's production of consumer electronics in Asia has necessarily meant cheaper prices in Japan. The Fair Trade Commission, an anti-monopoly body, has warned makers against forming industry agreements, common until last year, to restrict discounts and cushion their margins.

However, the second main long-term effect of the higher yen - the impact on retailing - has brought some clear benefits for consumers. It has spurred the development of stores operating outside the usual distribution system, which are able to pass on the savings created by their own lower costs and by the yen's effect on imports.

In the consumer electronics industry, manufacturers rely on the loyalty of small retailers to their own group, through Japan's networks of cross-shareholdings and exclusive dealerships. These mainly corner stores are under pressure from independent retailers willing to sell prices at a discount.

A similar trend is emerging in the food and clothing industries. Mr Takashi Shirayama, of Shirayama Corporation, an investment manager, has plans for at least five retail outlets, the first likely to open in March, which he said would undercut supermarkets by 10 per cent. "If you have five stores, you have more import buying power," Mr Shirayama said.

It is harder, however, to get around the problem of power utility companies. The savings from the fall in the cost of energy, most of which is imported, the utilities still calculate energy rates similar to those set in 1989, when the yen was Y124 to the dollar, the currency in which oil is priced. Tokyo Electric Power and other regional utilities reduced rates in November after complaints from consumers and pressure from the government, but the average Tokyo household is still saving only Y111 on a Y7,010 monthly electricity bill. The result has been increasing numbers of Japanese worried that there are so few gains from a high yen. Their disappointment with derisory cuts in electricity bills may have been offset by the attraction of cheaper holidays abroad: record crowds at Narita airport over the new year holiday were no doubt delighted with the chance of a cheap sunshine break. But on balance, the yen's rise is a further constraint on the recovery of an economy already in the grip of deflation.

Additional reporting by Jurek Martin

Flank left to fester

The west's policy on southern ex-Soviet Union republics needs rethinking, argue Gillian Tett and Steve LeVine

■ President Nursultan Nazarbayev of Kazakhstan had reason to feel pleased after his meeting this week with US President Bill Clinton.

In exchange for indicating a will to dismantle Kazakhstan's nuclear weapons, Mr Nursultan won not only a pledge of US aid worth \$300m, but praise from US officials for his efforts to introduce market reforms and attract western investment.

Low down the meeting's agenda, however, was Kazakhstan's less than impressive attempts at reforming its political system, which remains dominated by an all-powerful president.

Though such diplomatic reticence may seem unremarkable, it highlights a discrepancy in western policy towards the former Soviet Union. Western leaders have responded in recent months to signs that Russia or the Baltic states might be moving towards fascism. But they have largely ignored the political dictatorships that remain entrenched along Russia's sensitive southern flank.

As European institutions such as Nato expand eastwards, this omission is sending dangerous signals to the swathe of countries from Turkey and Estonia, on Europe's outer fringe.

Supposedly free elections in Turkmenistan last month saw Mr Sapur-

murat Niyazov elected as president until 2004 with 99.99 per cent of the vote. The regime in Uzbekistan remains similarly authoritarian.

The only republic with proper opposition political parties is tiny Kyrgyzstan, on the Chinese border.

Uzbekistan and Turkmenistan are unique in actually moving back towards Soviet-style politics, one US diplomat in Uzbekistan.

"No one expects them to westernise overnight - but when they move back, there can be little hope of meeting CSCE standards."

In public, at least, CSCE deny that the US is undermining the institution's credibility, and efforts are being made to explain central Asian states' European CSCE commitments.

"You have to look at this in an evolutionary perspective," says Mr Nils Eliasson, who points out that, throughout history, there has

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But the CSCE's problem is that it makes a mockery of the CSCE.

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BROOK Hansen

Controllers, Electric Motors,
Gearboxes

FINANCIAL TIMES

COMPANIES & MARKETS

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IN BRIEF

Pharma Vision out of Ciba-Geigy

Pharma Vision 2000, the Swiss pharmaceutical shares investment company, has arranged to sell its SFr410m (\$283m) stake in Ciba-Geigy because it disagrees with the Basle-based group's policy to remain diversified in chemicals and pharmaceuticals. Page 18

End of an era at TV company
Mr André Rousselet will today mark the end of an era when he formally offers his resignation as chairman of Canal Plus. Page 18

KOP in the red again
Kansallis-Osake-Pankki, Finland's leading

domestic bank, reported its third consecutive annual loss. Page 18

Tiphook founder to stay
Mr Michael Montague, founder of Tiphook, has been offered share options and a bonus scheme to continue working with the debt-laden UK transport leasing group as chief executive. Page 18

Petrogal process shudders to a halt
The privatisation of Petrogal, the Portuguese oil company, had high ideals. But the denationalisation process has shuddered to a halt. Page 18

Maclean rejects Rogers bid
Maclean Hunter, the Canadian publishing and broadcast group, rejected a C\$6.5bn (US\$4.2bn) bid by Rogers Communications. Page 20

SA bank advances 12%

Standard Bank Investment Corporation, South Africa's second largest banking group, announced a 12 per cent advance in pre-tax profit. Page 19

Argyll says rivals will hit its profits
Argyll, the UK supermarket group, warned that competition would cut profits, but announced a smaller than expected underlying sales fall. Page 22

Union Discount back in the black
Union Discount, one of the City of London's leading discount houses, reported a return to profitability after two years of heavy losses. Page 23

Pilkington plane antipodal fleet
Pilkington, the UK glass maker, is to float a 49 per cent stake in its Australasian operations on the Australian stock exchange. Page 23

Happy vans



Leyland Daf Vans, now the largest UK-owned manufacturer, will shortly announce profits which reflect both the recovery in its corporate fortunes and a limited revival of the panel van market. Page 24

Liverpool assails the Irish Sea
Mersey Docks and Harbour, which last September acquired the Mersey ports of Chatham and Sheerness to become the UK's second largest port group, made profits rise 38 per cent. Liverpool's assault on Irish Sea markets continued. Page 24

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Argyll	27, 28	Loaf
Armitage Bros	24	MacLean Hunter
BA	17	Mercury Docks
Bangkok Land	22	Mitsubishi Inv Tst
Banking Tribune Trust	22	Mitsubishi Inv Tst
Birmingham City FC	20	Mitsubishi Motor
Blockbuster	21	Petrogal
Bolco Cascade	22	Philips
Bourne End Prope	23	Pilkington
Burton	23	Ramus
Butts Mining	23	Rhône Poulenc Aust
Canal Plus	16	Rivers Comm
Ciba-Geigy	18	SGS
Cigna	20	Société Générale
Citicorp	17	Santé & Santé
Conrad Ritter	22	Sip
Elf	17	Société Générale
Fairley	23	Speyware
Générale des Eaux	22	St Modwen Properties
Glass	20	Standard Bank Invst
Grupo Modelo	12	Stanelyco
Howard Holdings	24	Symco Engineering
IBM	20	T. F. Pacific Inv Trust
KOP	18	Telco
Kwint	24	Tiphook
Leyland Daf Vans	24	Union Discount
		Viacom
		Westfield Holdings
		Whitchurch
		Xanova

Market Statistics

Chief price changes yesterday		
FRANCEFTX (DM)		
Shares	27	Loaf
Loaf	873 + 15	MacLean Hunter
Fiat	2450 + 15	Mercury Docks
Ajka	1123 - 28	Mitsubishi Inv Tst
Colgate-Palmolive P	280 - 30	Mitsubishi Motor
Unilever-Phil	350 - 72	Petrogal
Witco Corp	350 - 42	Philips
Shares	27	Pilkington
Belo Caccio	27 + 1	Ramus
GRC	119 + 19	Rhône Poulenc Aust
SE	107 + 13	Rivers Comm
Colts	100 - 5	Sip
Brookstone	100 - 10	Société Générale
Rowthorn Cr	100 + 10	Telco
Mitsubishi	100 + 10	Tiphook
Benzin Co	100 + 10	Union Discount
New York prices at 12.30pm		Tokyo Stock Cham
LONDON (Pence)		
Shares	15	Union Discount
Loaf	32 + 36	Unilever
Colgate	102 + 17	Unisys (A)
Shares (B)	230 + 17	Unisys (B)
Deutsche Grp	111 + 14	Unisys (C)
East Mid-Elect	190 + 19	Unisys (D)
Hedge	39 + 4	Unisys (E)
James Inv	102 + 5	Telco
Southern Radio	102 + 5	Tiphook
Std Chartered	130 + 10	St. Modwen
Trans World	150 + 10	

By Patrick Harverson
In New York

Citicorp announced yesterday that it would not be subject to strict regulatory supervision by the US banking group. The bank is likely to retain its dividend, which had been cut in 1991.

The strict regulatory oversight - known as a "memorandum of understanding" - was imposed on Citicorp by the New York

Federal Reserve and the Comptroller of the Currency in February 1992. At the time, the bank was burdened with billions of dollars of bad loans. It was one of hundreds of mostly smaller, US banks that agreed to accept exceptionally broad surveillance by industry regulators.

Among the restrictions imposed, Citicorp was not allowed to make acquisitions or to seek the approval of the Federal Reserve. Also, the bank had to reduce its workload

while the agreement was in force.

Citicorp is expected to announce the first dividend payout in its company's history in a few months. Analysts say the payout would be limited for the current quarter.

The bank will also be able to consider the possibility of

expanding by acquisition. Although the bank is not allowed to plan any such moves in the immediate future, Mr John Reed, Citicorp's chairman, recently told employees

that capital was available for expansion.

With the lifting of the memorandum of understanding will not affect the day-to-day operations of the bank. It is a recognition that the regulators are satisfied with Citicorp's current financial position.

In the past two years, the bank's management has worked hard to restore its health, cutting costs, beefing up revenue-generating assets and writing off bad loans.

It has also benefited from low

domestic interest rates, widening the margin between the interest it pays on its loans, as well as from an improvement in the condition of the US property market.

The bank is now considered well capitalised by the regulators, and last month Citicorp announced record annual profits of \$2.3bn (£1.5bn).

Yesterday's news of the end to strict supervision had little impact on Citicorp's share price, which closed at \$40.50.

It has also benefited from low

Institutions to pay FFr403 a share for Elf

By John Fielding in Paris

Elf shareholders have voted in favour of a plan to pay FFr403 a share for the oil company, according to the French economy ministry.

The price determined through a process of book-building, is largely in line with market expectations. It compares with FFr385 in the public offer and yesterday's closing price of FFr424.

As with the public issue, which was fully subscribed, the tranches allocated to institutional

investors showed strong demand, according to Mr Edmond Alphandery, economy minister. The imposition of a clawback option meant, however, that the 27m Elf shares originally allocated to institutional investors were reduced by 20 per cent.

Of the institutional tranche, about 20 per cent of the shares will go to French groups and 45 per cent to other European investors. American institutions will receive about 22 per cent. Combining the institutional and the public offer, about 73 per cent of Elf's shares sold on the market

will be in French hands. The total proceeds to the market - including the market issues, 27m shares to a group of long-term institutional investors and 27m shares to Elf employees - are expected to amount to about FFr1.6bn (£850m). Mr Alphandery said the main disposal of most of its 51 per cent stake in Elf will be effected by the sale of Elf shares in Paris, put at 100m. The government will receive 22 per cent in the target of FFr385 from privatisation receipts this year.

With the exercise of the clawback option, institutional investors

will receive a total of 100m shares, although only 80m will be allocated less than they ordered. Applicants for between 10 and 30 shares will receive 10m shares and some extra shares in line with the amount requested. Those applying for 30 shares, for example, will receive a minimum of 12.

Applicants for an entire tranche of shares, to be purchased through conversion of existing Elf shares, a government unit launched last year, will receive a full allocation. With the exercise of the clawback option, institutional investors

Threefold rise for BA as main markets pick up

By Paul Betts,
Aerospace Correspondent

British Airways' threefold increase in third-quarter profits on the back of a recovery in first and business class traffic, and a continuing cost-cutting drive, was to be welcomed by investors.

After making cost savings of about \$450m in the last two years, the airline was on target to cut another \$150m this year, Sir Colin Cuthbertson, BA's chairman, said. The results reflected an improvement in the industry's capacity to put pressure on scheduled passenger yields. These increased by 1.3 per cent in the third quarter because of favourable currency fluctuations. In local currency terms, the yield had declined by 2 per cent. BA said this reflected an improvement after a 6 per cent decline in the first quarter and a 4 per cent fall in the second quarter.

BA confirmed it was in negotiations with the shareholders of Air France, a frequent flyer with the airline's shareholder, Miles Cowdry Management, BA, which owns 51 per cent of Air Miles, is understood to be discussing increasing its share or taking full control.

Third-quarter turnover rose 11.9 per cent to £1.54bn with 3.6

per cent more passengers and 3.6 per cent more cargo tonne km carried. For the nine months, turnover rose 13.4 per cent to £4.5bn. Third-quarter operating profit rose 3.6 per cent higher to £27m.

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Barry Riley

Adjusting to the flip-side of inflation

Almighty dollar may have threatened to bring the world to a standstill, but it has not done so. The puny Eurozone, it has been said, is not the only one that has been hit by a resurgent yen.

The Japanese economy, therefore, faces a renewed threat from deflation, in which prices on average show persistent declines. Officially Japanese consumer prices are still crawling up by about 1 per cent a year, but this may be deceptive, as in any case a determined attempt by the Americans to force the yen higher in order to attack the Japanese trade surplus would have negative implications for prices.

In Europe, there is also cause to watch out for a period of deflation in the Eurozone. Inflation there is dipping below 2 per cent and broad money, normally regarded as providing an early warning signal, is running about 4 per cent less than a year ago. Prime minister Mr Edouard Balladur has had to cope with angry demonstrations from fishermen over seafood deflation, and the problem could spread inland.

In the US, the government has at times proclaimed the virtues of zero inflation (although its central target is for a positive inflation rate of about 2.5 per cent). To achieve a long-run zero-inflation objective in a fluctuating world you would have to accept periods of falling prices to offset rises at other times. This was the pattern in the 1920s and 1930s, when long-run stability was ensured by the gold standard.

We have seen the share price of British supermarket chains tumbling by 10 per cent over the past year, for instance, against a buoyant stock market overall. Food price inflation used to run at double-digit rates, but customers paid at the supermarket counter less and less, and premises were less depreciated because, well, property prices could only go up. And then there was change.

In the absence of a central bank system of current account banking, British companies have had to apply rapid depreciation rates and high rates of return targets to their foreign

counterparties to inflation for real rates of return. But with inflation so low, this may mean that attractive opportunities are being spurned.

In Japan, the pressures are even more extreme. As Kleinwort Benson's Tokyo unit points out in its current strategy quarterly, deflation implies that Japanese companies are overdepreciating their plants. Their factories will cost less to replace in future and so their profits are being understated against the current cost yardstick. Given that depreciation is in present depressed circumstances much greater than residual net profits in Japan, this is an important point.

However, another question to be asked in the context of a rising yen is whether it will ever be economically worthwhile to replace many of the factories in Japan. The curse of deflation, however, is that the real interest rate may remain quite high even though the nominal interest rate is little more than zero. Long-wave theorists postulate that Japan is directly in the path of the kind of depression that plagued the US and Europe 60 years ago. In the UK, for instance, the cost of living was falling at about 5 per cent a year in the early 1980s so if you had money to spend it made sense to wait until prices came down.

Japanese consumers of American goods may feel that there is no hurry to buy.

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INTERNATIONAL COMPANIES AND FINANCE

Pharma Vision sells its stake in Ciba-Geigy

By Ian Rodger in Zurich

Pharma Vision 2000, the Swiss pharmaceutical shares investment company, has arranged to sell SFr410m of its stake in Ciba-Geigy because it disagrees with the Basle-based group's policy to remain diversified in pharmaceuticals.

This could have a significant impact on the market in the next few days. It is by Pharma Vision and its investment vehicles controlled by Mr Martin Ebner's BZ Bank that is closely watched in the equity markets.

The BZ Bank, BK Vision, another financial company controlled by Mr Ebner and it was running down in CS Holding, the financial built around Ciba-Geigy. Since then, it has significantly more than the banking sector as a whole.

Mr Christoph Blocher, chairman of Pharma Vision, said in annual statement that the company had its Ciba holding down to SFr310.4m raised from a rights issue last September.

Sip forecasts profits improvement for 1993

By Helga Simonian in Milan

Sip, Italy's state-controlled telecommunications utility, announced "clearly better" profits for 1993, according to Mr Ernesto Pascali, chairman.

In a letter to shareholders, Mr Pascali forecast that, based on preliminary figures, Sip's 1993 net earnings should be higher than the L486.4bn (\$238m) made in 1992. The group's official results should be released in early April.

Mr Pascali made no dividend forecast but implied Sip's payout could go up.

The likelihood of higher profits, in spite of the recession, has been raised by changes to Sip's heavy investment policy of recent years. The company

"sticking to its strategy of diversification rather than focusing on the pharmaceutical sector".

The Pharma Vision annual report showed that most of the remaining holding had been shifted from registered shares to the more liquid bearer shares, and Mr Ebner revealed yesterday that BZ Bank had recently placed 400,000 call options on Ciba bearer shares which would provide for the sale of these shares later this year. The disposal of the Ciba stake would leave Pharma Vision holding only securities of Roche, another large Swiss pharmaceuticals company, for a minimum of 2800m.

Mr Ebner said Pharma Vision was aiming to buy large stakes in other pharmaceutical groups over the next few months. In preparation, it is raising 1-for-5 rights of SFr4.250 per bearer share and SFr850 per registered share. This is in addition to the SFr310.4m raised from a rights issue last September.

Mr Montague, controversial founder of Tiphook, has been offered options and a bonus scheme to continue working with the UK port leasing group as chief executive.

The shares fell 3p to 68p yesterday after Tiphook revealed interim pre-tax losses of £1.8m and warned that its survival depends on the successful disposal of the group's largest asset, Tiphook, which has debts of £1.1m, has agreed to sell its container business to Transamerica, the US financial services group, for a minimum of 2800m.

Mr Montague was on a salary of £100,000 as executive chairman, but will receive only £200,000 in his new role. Partly to compensate for this drop, he will be granted an option on an ordinary share at an exercise price of 100p share, and a further option over 500,000 shares at 100p share.

Mr Montague will receive an annual bonus of 1 per cent of the group's pre-tax profits, subject to an annual minimum total of £200,000 during the next three years. To compensate for signing a five-year agreement not to compete with Transamerica in containers, he will be paid £250,000 after 18 months.

In the US, Tiphook bond prices rose after the market responded favourably to Tiphook's plan to use part of its proceeds to repurchase up to 40 per cent of the 2700m in 15 bonds issued by the group. It is the target of litigation by the bondholders, who claim they were misled by over-confident statements about the company's prospects.

Tiphook's bondholders did not audit the books for the six months to October 31, which it said had been prepared on a going-concern basis. The pre-tax loss was principally caused by 211m in exceptional and write-offs.

However, it said it was past the worst of its difficulties and should be back in profit next year.

Mr Montague, who is chairman of the board, said Tiphook had the entry of a second mobile communications operator "with great certainty". The impending onset of competition in the group's hitherto monopoly would help to expand overall demand, he

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Tiphook founder offered share deal

By Andrew Bolger in London

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Mr Montague will receive an annual bonus of 1 per cent of the group's pre-tax profits, subject to an annual minimum total of £200,000 during the next three years. To compensate for signing a five-year agreement not to compete with Transamerica in containers, he will be paid £250,000 after 18 months.

In the US, Tiphook bond prices rose after the market responded favourably to Tiphook's plan to use part of its proceeds to repurchase up to 40 per cent of the 2700m in 15 bonds issued by the group. It is the target of litigation by the bondholders, who claim they were misled by over-confident statements about the company's prospects.

Tiphook's bondholders did not audit the books for the six months to October 31, which it said had been prepared on a going-concern basis. The pre-tax loss was principally caused by 211m in exceptional and write-offs.

However, it said it was past the worst of its difficulties and should be back in profit next year.

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INTERNATIONAL COMPANIES AND FINANCE

Standard Bank advances 12% as asset base grows

By Matthew Curtin in Johannesburg

Standard Bank Investment Corporation, Africa's second largest banking group, yesterday announced a 12 per cent advance in pre-tax profit to R1.23bn (US\$67m) in the year to end-December from R1.05bn in 1992.

The group shrugged off harsh domestic trading conditions through the benefits of continued growth in its asset base, good contributions from its UK and African banking operations, as well as a reduction in its pre-tax rate and R62.5m tax credit which flattened the bottom line.

Distributable income jumped by one-third to R244.4m from R150m but was diluted by a larger number of shares in issue to the equivalent of 996 cents a share, 17 per cent better than the previous year's 553 cents. A total dividend of 218 cents was declared, against 157 cents.

The group's asset base rose to R62.7bn from R58bn, including

ing a sharp rise in its home loan portfolio, up 33 per cent to R16.2m, as well as increases in UK and African assets and the contribution from rights issue.

Mr Harry Shaw, general manager of financial services, said four years of domestic recession had taken its toll on new demand for credit and led to increasing bad debts, which worsened to 0.81 per cent from 0.78 per cent of advances. The level of bad debts, up at R477m from R880.5m, was "uncomfortably high".

Net interest income rose by nearly one-fifth to R3.1bn from R2.6bn before the increase in debt provisions, higher operating costs and a flat R467m bill for pre-tax profit.

Mr Shaw said the group was budgeting for improved earnings in 1994 but the rate of increase would slow, with improvements in trading conditions as dependent on politics as the economy.

IBJ Securities to lead domestic Nissan issue

By Emiko Terazawa in Tokyo

Nissan Motor, the Japanese carmaker, appointed IBJ Securities, a unit of Industrial Bank of Japan, to lead the placement of its straight bonds worth Yen 100bn.

The issue, one of three tranches totalling Yen 300bn, will be the first led by a securities firm affiliated to a bank, established last year when Japan's ministry of finance partially eased barriers to the banking and securities industries.

While Nissan said it had chosen IBJ from its past underwriting ability and information on the ability, it has been Nikko Securities and Yamaichi Securities to lead the other two tranches as "hedge".

Lower tax bill lifts Westfield

By Nikki Tak in Sydney

Westfield Holdings, the Australian property group and shopping mall operator which this month purchased a 51 per cent stake in Centremark Properties in the US for US\$185m, reported a fall in pre-tax operating profits, to A\$20m (US\$14.2m), from A\$24.4m, in the six months to

However, a substantially lower tax charge of A\$6.72m, against A\$11.2m, and an abnormal surplus of A\$3.4m, against A\$2.4m, left profits after tax up by almost 16 per cent, at A\$18m.

Mining boost

North Broken Hill Peko, the diversified Australian mining group, is an undivided underground mine production at the Northparkes gold and copper project, which is developing in conjunction with the Sumitomo group of companies.

The development will process plant production capacity of 1.5 million tonnes of copper contained in concentrate in 1.5 million tonnes.

Alcan cutback

Alcan Australia became the latest in a series of Australian-based aluminium producers to announce production cutbacks yesterday. It said that it would temporarily reduce output at its Kurri Kurri smelter in New South Wales by 10 per cent.

Rhône-Poulenc sells unit to NZ group

Salmond Smith Biolab (SSB), of New Zealand, said it had agreed with Rhône-Poulenc Australia, a unit of the French Rhône-Poulenc chemicals and pharmaceuticals group, to buy the Australian and New Zealand business of Rhône Poulenc Laboratory Products Australia for an undisclosed sum, Reuter reports from Wellington.

Rhône-Poulenc Laboratory Products is a specialist marketing unit for laboratory chemicals and plasticware and scientific instruments with annual sales of more than NZ\$6m (US\$3.4m).

Petrogal privatisation shudders to a standstill

The Portuguese oil group desperately needs an injection of fresh capital, writes Peter Wise

The privatisation of Petrogal, the Portuguese oil company, had high ideals. It was to provide the country's state commercial enterprise with entrepreneurial management and fresh capital to compete with world players in a rapidly deregulating market.

But the deal has stalled. It has been put on hold without a representative from a private shareholder on the executive board and the group is in desperate need of capital to ease a debt burden approaching Es330bn.

Petrogal shareholders who bought 25 per cent of the company in July 1992 now have an option to purchase a further 26 per cent of the equity by March 1993. But they have held back, testing valuations of the stock and apparently unable to raise money. Recently,

the group threatened to pull out of the company altogether if the terms of the privatisation were not rewritten.

Unless the private shareholders, dominated by Total, the French oil company, commit to buying the additional 26 per cent, Petrogal's capital, the government also refuses to inject fresh money. The result is a funding gap that contributed to a net loss of Es16bn last year, despite an operating profit, as last service Es25bn. Total owns 50 per cent of the capital in private hands.

We urgently need fresh capital to reduce our heavy debt burden," said a Petrogal source. "Our total equity will be 4.2. This is clearly abysmal when compared to Elf Aquitaine of France which is a ratio of 0.8. However,

the group threatened to pull out of the company altogether if the terms of the privatisation were not rewritten.

Given the reluctance of private or state shareholders to provide fresh capital, Petrogal's government-appointed management

reduce the equity ratio to below 5 per cent. Given the reluctance of private or state shareholders to provide fresh capital, Petrogal's government-appointed management

eliminate foreign exchange losses that cost the company Es10bn in 1993. Es270bn of Petrogal's accumulated losses that cost the company Es10bn in 1993. Es270bn of Petrogal's accumulated

placed with banks.

Despite these efforts, executives estimate that

pany, if they immediately given voting rights.

Petrogal's private shareholders, grouped together in the holding company Petrocontrol, have until July 1993 to acquire the additional 26 per cent before a penalty clause requires them to forfeit the 25 per cent they already own.

They were expected to take up the option on the outstanding 26 per cent by March 1993 because from that date the price of the equity began to climb, according to an index taken from Portuguese public

rates. What would have Petrocontrol Es1bn will cost Es47bn and the price is rising all the time.

The logical moment for Petrocontrol to buy the national equity and take over control of the company was in 1992," said one market analyst. "Their failure to make a move then shows that they either don't want a majority

holding in Petrogal or that they can't afford it."

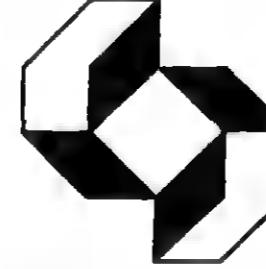
In addition to the stalemate over raising more capital, the course Petrogal's privatisation has taken could raise further problems. Portuguese law prohibits foreign investors from directly or indirectly holding a majority of the company's privately-owned capital. Total

is using a financing guarantee from Total to do so.

Petrogal faces important challenges from maintaining its share of a liberalised market to completing investments in modernisation and internationalisation," said Mr Jose Viana Baptista, Petrogal president. "The sooner we can resolve the issues of privatisation and capitalisation will be in meeting these challenges."



48,737,000 A Shares



Empresas
La Moderna
S.A. de C.V.

Global Coordinators for the Company

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

Price \$32.53 an American Depository Share

2,438,000 American Depository Shares

This portion of the offering was offered in the United States, Canada and Mexico by the underwritten.

MORGAN STANLEY & CO.
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VECTORMEX INCORPORATED

J.P. MORGAN CHASE LTD.

WILMINGTON TRUST INC.

S.G. WARBURG SECURITIES

AMRO BANK N.V.

NIKKO SECURITIES INC.

NM KERINSON AND SMITH NEW YORK

SWISS BANK

6,095,000 American Depository Shares
Each Representing Four Ordinary Participation Certificates
Each Representing a Financial Interest in One Share of
Class I Series A Common Stock

This portion of the offering was offered in the United States and Canada by the underwritten.

MORGAN STANLEY & CO.

VECTORMEX INCORPORATED

J.P. MORGAN SECURITIES INC.

SMITH BARNEY SHEARSON INC.

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

BOSTON BEAR, STEARNS & CO. INC. ALEX. BROWN & SONS DEAN WITTER DRAPER INC. DILLON, READ & CO.

EDWARDS SONS, INC. KIDDER, PEABODY & CO. LEHMAN BROTHERS MERRILL LYNCH & CO. OPPENHEIMER & CO., INC.

AMERICAN BLEICHROEDER, INC.

SECURITIES INCORPORATED SALOMON BROTHERS INC. RUBSAMEX INC. SEURSTEIN SECURITIES, INC.

WERTHIM SCHRODER & CO. DAIN BOSWORTH INC.

INTERNATIONAL INC.

INVERLAT INTERNATIONAL, INC.

SECURITIES, INC. C.J. LAWRENCE/DEUTSCHE BANK Securities Corporation

LEGG MASON WOOD WALKER INC.

MCDONALD & COMPANY PIPER JAFFRAY INC.

FIRST EQUITY CORPORATION FIRST OF MICHIGAN CORPORATION INTERSTATE/JOHNSON LINE

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Capital Markets Incorporated

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RUSCHER PIERCE REFSNES, INC.

WHEAT FIRST BUTCHER & SINGER

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

MULTIVALORES CASA DE BOLSA, S.A. DE C.V.

14,605,000 A Shares

This portion of the offering was offered domestically in Mexico by the underwritten.

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

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ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

COMPANY NEWS: UK

Profits warning clips 5p off Argyll shares

By Neil Buckley

Argyll, the supermarket group, warned yesterday that fierce competition in the market would reduce its profits this year, but announced a smaller underlying profit for the four months than the City was expecting.

The group, which includes Presto and Lo-Cost, said for the year to April 2 would be "slightly below last year", due to a fall in gross margins and like-for-like sales. That was before the effect of new depreciation policies, which will knock \$40m off profits.

The group's sector is booming and the rapid growth of cut-price discounters, and it has rocked in recent weeks by a spate from Argyll's rivals, Tesco and Sainsbury.

Tesco said it was cutting its expansion programme, while Sainsbury revealed a 1 per cent fall in underlying sales - leading to a biggest-ever

one-day fall in its share price.

But yesterday's news from Argyll was only 5p off its shares, which closed at 111.

Some analysts suggested that Argyll's comments about a recent recovery in margins, together with its rivals' insistence that they expected to hold margins at their new levels, indicated the market was stabilising.

Sir Alistair Grant, Argyll's group chairman, Mr David Sainsbury, that "hottest" period of price competition has passed, although further price cuts cannot be ruled out.

There was no winner in this recent period of competitive activity," he said. "But we are running our business on the basis that this is a very competitive market and we cannot be out of line with our competitors."

Total sales for the weeks to February 5 were up 10.7 per cent. New stores added 11.1 per cent, while sales from existing stores fell 0.4 per cent - beating analysts' forecasts of a fall of 1 per cent or more.

The decline resulted from "exceptionally inflation" including a fall in grocery prices in December, as well as trading down by customers to cheaper products and a fall in margins as Safeway responded to price-cutting by its rivals.

The answer is by no means clear. The group's current debts of \$1.1bn will be substantially reduced by the proceeds of the sale, even though the price has fallen from the surprisingly high \$230m first announced in November to the latest figure: a minimum of \$200m. A further \$44m will be placed in an escrow account, but that will be subject to further claims by Transamerica, the US financial services group.

The sale is not yet certain, since it is subject to approval by shareholders at an extraordinary meeting on March 10. In reality, they have little choice: the accompanying circular makes it clear that should the disposal be blocked, the group would be forced into liquidation - leaving investors with nothing.

The group's main banks - led by National Westminster and Commerzbank of Germany - have decided to soldier on, although some of the smaller and more recent banks have had their loans paid off.

One analyst said: "The big lenders realise that if any one of them puts the company into receivership, it would just cause a financial meltdown."

Argyll anticipates a final dividend of 7.75p, lifting the total from 10.5p to 11.5p, but said future increases would match earnings growth.

CRSG rights issue to fund acquisitions

By Simon Davies

Conrad Rithiat Sinclair Goldsmith, the property surveying and estate agency, yesterday announced the acquisition of two London office buildings for \$21.1m to be funded by a 1-for-1 rights issue.

At the same time the company reported pre-tax profits of \$600,000 for the half year to November 30 compared with losses of \$260,000.

The rights issue price is 45p, against yesterday's close of 35p. It will raise a total of \$2.3m.

The acquisition is designed to reduce sharply CRSG's fixed overheads, since the buildings will be primarily utilised by the company. It will also lock into asset values which offer potential for appreciation.

Following the acquisition, the company will have net assets of about \$23m, a net cash position, and a market capitalisation of about \$54m.

CRSG was formed last May by the merger of Sinclair Goldsmith, the listed property agency, with Conrad Rithiat. The two companies operated in different segments of the market, and the merger aimed to provide synergies and a stronger position in the chartered surveying market.

DIVIDENDS ANNOUNCED

		Corres-	Corres-	Corres-
		ponding	for	last
		payment	year	year
Armitage Bros	Int	Apr 15	2.6	-
Boring Tribune	Int	Apr 8	4.75	-
Burlington	Int	0.6	0.5	0.5
Fleming Fledge	Int	2	2	3
Hanson	Int	2.854	2.85	11.4
McDonalds	Int	6.157	6	9
St. Michael's Prop	Int	0.35	Apr 21	1
St. Pacific Tel	Int	0.35	Apr 21	0.5
Union Discount	Int	3	Apr 21	3

Dividends shown per share net except where otherwise stated. ¹On increased capital. ²First quarter distribution.

Xenova to seek first listing in the US

By David Wighton

Xenova, a pharmaceutical research company, is planning to go public in the US rather than join the growing number of biotechnology companies listed in London.

It is hoping to raise about \$45m (£21m) from a public offering of American Depository Shares, valuing its enlarged equity at up to \$75m, and by applying for a quotation on the Nasdaq market.

The company declined to comment on the move, citing US Securities and Exchange Commission rules, but it has previously said that it was likely to float first in the US.

It already has a strong base of shareholders in the US after a \$30m private placement of equity a year ago.

Xenova has filed with the SEC a registration statement covering an initial public offering representing 3m ordinary shares at an expected price range of \$13 to \$15. Of these, 1m will be offered internally.

Following the relaxation of the London Stock Exchange's listing requirements for research-based companies there have been a series of biotechnology flotations in the UK.

Ramus rights result

The recent 23m rights issue by Ramus Holdings, the building materials supplier, of 12.71m new ordinary shares was taken up as to 10.62m shares (75.83 per cent). The balance was sold in the market.

Unclear route ahead for transport leaser

Andrew Bolger looks at Tiphook's proposed disposal of its container operations

Will Tiphook, the transport leasing company, have any future after it has sold off its main asset to reduce a crippling debt burden?

That is the question which shareholders and US bondholders were wrestling with yesterday, as they considered long-awaited details of the proposed disposal of Tiphook's container business to Transamerica, the US financial services group.

The answer is by no means clear. The group's current debts of \$1.1bn will be substantially reduced by the proceeds of the sale, even though the price has fallen from the surprisingly high \$230m first announced in November to the latest figure: a minimum of \$200m. A further \$44m will be placed in an escrow account, but that will be subject to further claims by Transamerica, the US financial services group.

The answer is by no means clear.

COMPANY NEWS: UK

Pilkington to reduce debt via Australian float

By Niddi Tait in Sydney and Maggie Urry in London

Pilkington, the glass maker, is to float a 49 per cent stake in its Australian operations on the Australian stock exchange.

The sale will help Pilkington cut borrowings, which stood at £1.62bn, giving it a net debt gearing, at September half year end - before the £20m disposal of Sola, its spectacle lens business. Pilkington aims to cut gearing to 50 per cent by 1995, helped by disposals.

The timing for a float is considered good, as profits in business are recovering. However, Pilkington is expected to recoup the £103m it spent in 1993 to acquire 50.3 per cent of the Australian business from BTR Nylex.

The flotation is expected to take place in mid-1994. Keeping the float will enable Pilkington to consolidate 100 per cent of the Australasian subsidiary's profits, taking a minority charge after tax.

Since 1985 Pilkington has taken severe action to improve its Australasian operations, which now include four

tanks and significant downstream operations such as toughening and automotive glass making.

Heavy extraordinary losses were caused by the closure of a loss-making curtain walling operation and the New Zealand sheet glass plant, which was falling into losses. It is the only float maker in Australasia and has 70 per cent of the market.

Profits in recent years had also been under pressure from recession and cheap imports from China and other parts of Asia. However, economic recovery and action to stop dumping have led to a recent revival in profits.

Turnover of the Australasian business was £300m, from which it thought pre-interest profits were about £20m.

Mr Geoff Marshall, chief executive of Pilkington Australasia, said the group would come to the market with a "commercially viable balance sheet".

Potter Warburg, the stockbrokers, and Coopers Lybrand are advising Pilkington on the float.

See Lex

Key shareholder gives Butte Mining poll win

By Kenneth Gooding, Mining Correspondent

A change of mind by a key shareholder helped management of Butte Mining to a resounding win in the poll called for at the annual meeting three weeks ago, Mr David Lloyd-Jacob, chairman, reported last night.

More than 80m votes were cast in favour of the board's five resolutions while about 20m were against, he said. Butte's main activity is prosecuting US lawsuits - it is seeking damages of up to \$1bn (£600m) from former managers and promoters - and most of the votes against were cast by defendants, he added.

A block of 18.5m shares, representing 7.9 per cent of the issued capital, that was voted against the resolutions at the meeting was switched in the poll to favour the board. This block was once owned by Mr Clive Smith, who was the promoter and a former director of Butte, but was taken by

Banquaire, Paris, apparently when he fell behind with loan payments. In August the shares were sold to a Swiss company, Oerf Finans.

Mr Lloyd-Jacob said that "after we had friendly discussions with them [Oerf] they concluded that they should have voted yes." He said most of the Oerf stake had now been sold on the open market - "which is probably why the Butte share price has been rather weak recently."

Another sizeable block of Butte shares, 7 per cent, is controlled by Edinburgh-based Waverley Mining Finance. Mr Willie Lucas, Waverley's managing director, said this stake was not voted. He said: "If the board was defeated, what would I have achieved? Waverley has other, positive, constructive things to concentrate on at the moment." However, he made it clear that he remained unhappy. "The board believes in its strategy but that strategy is crucifying the ordinary shareholders."

NEWS DIGEST

Burlington improves to £210,000

Burlington Group, the investment holding company, lifted pre-tax profits from £171,000 in the year to August 31.

The result included a surplus on disposal of fixed asset listed investments.

An increased single dividend of 0.6p (0.5p) is proposed, payable from earnings per share of 1.3p (1.01p).

The value of taking investments at value, improved from 18.12p to 20.45p.

Stanelco tumbles £84,000 into the red

Stanelco, the USM-quoted maker of thermal processing equipment, announced pre-tax losses of £84,000 for the half year to August 31.

The result, which was achieved on turnover of £751,000, compared with profits of £14,000 and included exceptional relocation costs of £15,000.

Interest charges through 0.01p (nil).

There is an interim dividend and directors do not expect to declare a full-year payment.

TR Pacific net assets surge

Net asset value per share of TR Pacific Investment Trust rose from 114.6p to 242.4p over the 1993 year.

Net revenue declined from £690,000 to £475,000, equal to earnings of 0.708p (0.731p) per share. A same-single dividend of 0.44p is recommended. A 1-for-1 scrip is also proposed.

The trust's investment policy is targeted towards capital growth and revenues are normally low. A 14 per cent improvement in gross revenue to £2.33m (£2.04m) was more than offset by higher costs - interest

New vessel helps Lofs to \$0.8m

By Nigel Clark

London & Overseas Freighters, the Bermuda-based London-quoted shipping company, reported income before tax of \$795,000 (£545,000) for the three months to December 31, against \$547,000.

Mr Miles Kulukundis, chief executive officer, said the result was achieved in difficult trading and came despite the London Enterprise suffering a particularly poor three months and one-off costs of the office move of the London subsidiary.

Gross revenue doubled to \$7.64m (£5.97m) as a result of increased charter rates and the inclusion of the London Pride. The figures took the nine month profit to \$2.36m (£372,000) on revenue of \$20.3m (£15.3m).

The company also announced the completion of its investment programme. It is now having two new tankers built, with the second to be delivered towards the end of 1995.

The three month profit was after a net interest charge of \$1.19m (£135,000). Earnings per share fell to 2 cents (2.3 cents) following the issue of 50m shares in December.

Union Discount back in the black with £4.5m

By Simon Davies

Union Discount, one of the UK's leading discount houses, has returned to a return after three years of heavy losses and a costly restructuring programme.

It has also secured £42m worth of leases issued by its two remaining leasing subsidiaries, raising £88.2m.

Mr Ian Martin, managing director, said this gave the company "breathing space to reduce our involvement on a measured basis".

The company, which is to be renamed Union, to reflect its broader spread of businesses, reported pre-tax profits of \$4.5m for the 1993 year. That compared with losses of \$1.1m in 1991 and 1992 respectively. It marked the turnaround with a dividend of 3p, its first for two years. Earnings of 11.5p per share compared with losses of 78.2p.

A profit of \$5.5m from the disposal of Winterflood Securities

was matched by exceptional losses from Union's withdrawal from its 1980's push into financing.

Sir George Blunden, the chief executive, has instigated a radical clean-out of its appointment in June 1992, said the company was almost complete.

The only remaining non-core activity is Sales Aid Leasing businesses, which contributed to operating profit last year, but is likely to be in the longer-term.

The securitisation of from this year, from senior notes, expected to be £100m rating, and £15.5m in the current year. At a share price of 20p, the shares are trading on a prospective p/e of about 10.4, and a premium to net asset value per share of 15p. Given its stage of recovery, further upward movement will be an act of faith in the management, but it has gone some way to

Union intends to build up Aitken Campbell, market-making arm, and its derivatives business.

COMMENT

In a period of time, new management has brought Union Discount from the brink and it is once in a position to focus on its

skills, where it has more than a century of expertise. With capital tied up in loss-making leasing businesses, its money market activities have been restricted, as have a growing range of related businesses where it can build on its existing client base. Analysts expect pre-tax profit to be £5.5m in the current year. At a share price of 20p, the shares are trading on a prospective p/e of about 10.4, and a premium to net asset value per share of 15p. Given its stage of recovery, further upward movement will be an act of faith in the management, but it has gone some way to



Sir George Blunden: instigator of a radical clean-out

NEWS IN BRIEF

EPM SMALL COMPANIES TRUST

Application lists for proposed issue of shares expected to open on or about March 1 and close on or about March 23.

The offer subscription with existing shareholders and warrant holders receiving priority.

WATER is being

appointed as the under manager

for Ayresome Park's

appointment should be

for

COMPANY NEWS: UK

Enlarged Mersey Docks improves 38% to £21m

By Ian Hamilton Fazey,
Northern Correspondent

Mersey Docks and Harbour, which last September acquired the Mersey ports of Chatham and Sheerness to become the UK's second largest port group, made profits of £20.3m before tax in 1993, a rise of 38 per cent.

Medway's profits contribution was £1.27m in November and December only. This means Port of Liverpool profits were still a record £19.6m, against £15.2m in the previous year, increased from £16.4m under Fazey.

Mr Trevor Furlong, chief executive, said: "Our operating profits last year were £10.6m, compared with £10.1m forecast at the time of the takeover. Growth in 1994 is continuing in both the Medway and the Mersey. The profits base for measuring 1994's progress will be £20.2m."

Total turnover was 5 per cent to £28.4m (£26.4m), with Port of Liverpool up 5 per cent to 29.3m tonnes. This

the best throughput for three decades, achieved with only 400 dockers. Throughput broke the 10m tonnes barrier in 1987 and passed 20m tonnes in 1993.

Break-bulk general cargo was up 21 per cent, grain ahead 11 per cent, and containers up 11 per cent, despite tight competition on North Atlantic.

Liverpool's share on Irish ports has risen. Mr Furlong now owns a third of the total, and 60 per cent of unimised or container traffic between Dublin and the UK. He believes Liverpool's position as the time-centre of Britain's motorway network gives it an edge over the more distant ports of Milford and Holyhead because of geographical restrictions on truck traffic.

With its own terminals at Dublin and Belfast, the group plans faster turn-round of Irish port roll-on/roll-off ships by building a £10m floating berth at Birkenhead to save locking and out of port.

St Modwen at £3.5m and expects growth

By Nigel Clark

Pre-tax profits at St Modwen Properties doubled to £1.2m in the year to November 30, compared with £1.7m.

Mr Stanley Clarke, chairman, said that in the present year demand was buoyant for attractive properties and development profits were already ahead of the £80.000 (£145m) in the year to 1992-93.

He added that despite general sluggishness in tenant demand investment income surplus continued to grow.

However, the shares slipped 3p yesterday, ending the day at 57p.

The result was in line with the company's forecast. Increasing investment income, which at 27.8m (£6.75m) covers overheads, dividends and related tax. The annual rent roll rose 2%

the project is stalled at present because Merseyside Development Corporation, a government agency, wants a mixed retail, residential and residential property complex where the floating berths are.

Last year's 2-for-5 rights issue, which was largely funded by the group's purchase, raised £75m, compared with a budgeted £75m. The group has invested in a £500,000 extension to Sheerness' quayside storage facilities.

With earnings per share up 33 per cent from an adjusted 15.65p to 19.65p, a final dividend of 6.15p lifts the total 20 per cent to 9p (7.5p).

Mr Furlong said the group would continue to search for suitable complementary acquisitions. The government, which still owns a 20 per cent stake from the financial rescue of the defaulting Mersey Docks and Harbour Board in 1970, has said it has no intention to sell in the current financial year.

Armitage Bros shows advance to £810,000

Shares in Armitage Brothers, the pet products manufacturer, yesterday rose 35p to 215p as the company reported a 13 per cent rise in pre-tax profits from £715,000 to £810,000 for the 26 weeks to December 12.

The improvement reflected an increase in sales and Mr Russell Taylor, chief executive, the overall new business rather than new product lines.

The pre-tax figure was helped by £76.000 (£415,000) profit on investment properties. There was a fall of £1.07m in the interest charge to 3.8m.

Net assets per share improved from 38p to 40p over the year. There was an increase of 23.4m in the investment property portfolio following a valuation.

Earnings per share doubled to 2.2p (1.1p). A final dividend of 0.7p is recommended for an increased total of 1p (0.6p).

Stripped down and on the recovery road

Paul Cheeseright on the progress at Leyland Daf Vans since its MBO last year



Alan Amey: all activities have been concentrated at the Washwood Heath factory in Birmingham

Leyland Daf Vans, which went into receivership a year ago and is now the largest UK-owned automotive manufacturer, will shortly announce 1993 profits which will reflect both the recovery in its corporate fortunes and a limited revival of the panel van market.

The company, operating from its plant at Washwood Heath, Birmingham, has been profitable since the first day of the £40m management buy-out from the receivers in April 1993. Sales in the eight months since then have been about 280m. The turnover target for 1994 is £150m.

"We have achieved all of the commitments we gave to the institutions," said Mr Alan Amey, chief executive. The main equity investor in the company is St. Ives venture capital group. Financing came from the Royal Bank of Scotland and United Dominions Trust.

Last March, when the company was in receivership following the failure of Daf, its Dutch parent, its market share in the UK panel van market slipped to 6 per cent. Once production had resumed and the new company had sorted out its dealership arrangements, market share started to rise, averaging 13.3 per cent a month for April to December 1993.

"I'm not saying the market is buoyant but we can see more activity in the last four months," said Mr Amey. Last December Leyland Daf's

market share was 15 per cent and the company calculates it is now running at about 16 per cent.

Mr Amey said: "Last August the total size of its market was 5 per cent smaller than a year before, but since then it had been between 10 and 15 per cent larger. In the second half of 1993 smaller businesses and smaller local authorities, which had been delaying purchase decisions, came back into the market. Fleet purchases remained steady."

"I'm not saying the market is buoyant but we can see more activity in the last four months," said Mr Amey. Last December Leyland Daf's

market share was 15 per cent and the company calculates it is now running at about 16 per cent. Yet, he added, and this is characteristic of the motor sector, "margins have been very tight, because to a large degree we're suffering from what's going on in Europe." Daf is declining markets are encouraging competitors like Mercedes-Benz and Volkswagen to push into the UK market.

However, this has not stopped expansion at Leyland Daf, which has just announced plans to raise production from 200 to 250 vans a week and to take on 50 people. During the receivership, the workforce fell by 800 to about 1,000.

Rather, the response to the margins pressure has been, as elsewhere in the sector, to bear down on the cost base. "The break-even point is at least 30 per cent lower than it was in the old organisation," Mr Amey calculated. The new company has stripped away overheads associated with its old parent, consolidated all its activities at Washwood Heath and introduced zero-based budgeting.

Although the new company's re-established position in the panel van market has defied the fears expressed at the time of the buy-out that the company would be too small to survive, there are problems it is being forced to deal with.

First, its press shop, one of

NEWS DIGEST

Howard recovers to £37,000

Shares of Howard Holdings yesterday firmed 4p to 29p, after the property development and plant hire group returned to the black at the interim stage.

On turnover of £3m, which compared with sales of £1.47m last time and almost matched the £3.07m achieved in the group's last full year, pre-tax profits for the six months to end-October amounted to 27.37p, against a £197.77p loss.

The outcome also reflected reduced interest charges of £152,730 (£212,972).

Mr John Howard, chairman, said the property development side "now appears to be regaining the financial benefit of a change in emphasis from building flats to houses".

After a 10p charge, earnings per share emerged at 0.15p (losses of 0.75p).

Inoco in the black with £2.56m

Inoco, the USM-listed property group, achieved pre-tax profits of £2.56m in 1993, compared with £2.47m, restated in accordance with IAS 1. The group's profits of £284,000 at the halfway stage.

The turnaround was largely due to a reduction in interest charges from £7.2m to 2.4m, reflecting not repay-

ment of £11.8m of bank loans and lower bank base rates. In addition, figures included exceptional losses of £4.1m on trading stocks and fixed assets.

Turnover, being gross margin, improved to £9.97m (£9.7m) and operating profits rose from £5.25m to £2.81m.

Earnings per share worked through at 1.11p (2.14p losses).

Kwik-Fit expands with tyre fitting buy

Kwik-Fit has acquired a 70 per cent interest in Town & Country Tyre Services, the UK's largest mobile car tyre fitting company.

Town & Country operates a fleet of 27 vehicles and around London, which Kwik-

the largest in Europe, which contributes 12 per cent of total turnover and half of whose activities are supplying outside customers like Land Rover and Leyland Trucks, is only working at 60 per cent of capacity. It needs more customers.

Second, the future of the company depends on the development of a new and stable output. Some form of a £33m development plan has already been committed. Meanwhile, Leyland Daf is seeking to consolidate its market position by offering customer-specific variants of its basic models.

Third, Mr Amey noted that the company must strengthen its relations with its key component suppliers. It is trying to halve the number of suppliers whom it must deal to about 200. Leyland Daf needs the expertise of its systems suppliers in the development of new models, but it is not large enough to co-operate.

It will have to forge partnerships rather than force them as has happened in parts of the car industry.

Finally, Leyland Daf needs to strengthen its dealer network, which was thrown into confusion by the receivership and which in any case tends to handle the vans as one of a number of franchises. Leyland Daf wants the dealers both to sell the vans and market the company.

The company said no further formal standstill arrangement had been put in place because it believed conditional medium term facilities, which would remain until January 1994, would be forthcoming within the next ten days.

Whitchurch placing oversubscribed

Whitchurch Group has raised £1.28m through a placing of shares at 47p which values the company at £3.27m.

The meat processing and distribution group said the placing was "well oversubscribed", and the shares, dealt under Rule 55(2), opened for dealings yesterday at 51 1/4p.

Proceeds will be used to fund expansion.

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Ministry for the Environment, Nature Protection and Nuclear Safety, Germany

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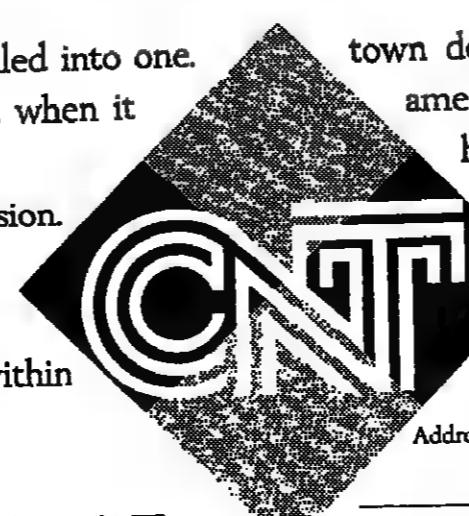
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COMMODITIES AND AGRICULTURE

Platinum and palladium hit 6-month highs

By Kenneth Gooding,
Mining Correspondent

US investment funds turned their attention to platinum and palladium yesterday, pushing their prices to the highest level for six months.

The potential

during April's elections in South Africa, biggest producer of platinum and the second-largest of palladium, cited by traders as one reason for the funds' interest. Traders also suggested the strength of the yen against the US dollar encouraged speculative Japa-

nese buying.

The platinum price "fixed" in London was a troy ounce, up 1.5% while palladium's was up 1.5% at \$135.50.

Mr Michael Steel, market director for Johnson Matthey, the world's biggest platinum marketing group,

pointed out that the South African mines were a long way from potential trouble spots and said JM did not expect any major disruption.

There had been no change in fundamental situation: from car makers for both metals (used in anti-pollu-

tion catalysts) was and industrial demand was poor. JM still believed platinum had been in surplus by 100,000-ounce deficit but Russia, the biggest producer, had sold heavily at the end of

the year.

India favours sugar imports while awaiting crop revival

By Kumar

The ailing Barbadian industry, now being managed by Booker Tate of the UK, is to be restructured to allow it to meet export quota obligations in the European Union and the US, writes Canute James in Kingston, Jamaica.

Production of 54,000 tonnes last year was the lowest in 40 years and forced the government to import sugar for the domestic market while trying to fulfil its quota from local production.

The industry, which is heavily indebted to a government-owned bank, is receiving \$11.5m in new loans from the Caribbean Development Bank to help the restructuring, which will include the establishment of a new company to oversee all aspects of the industry.

The intention is to lift production to 75,000 tonnes a year in five years, says Mr David Bowes, the agriculture minister. This will allow Barbados to meet its European and US quotas, and domestic demand.

To make matters worse for the sugar factories, when the overall supply of raw material is not comfortable, sugar and jaggery manufacturers are reported to indulge in "large scale poaching into cane grown in the captive mills". In a normal year, sugar and jaggery units should be able to start crushing in March because of the expected improvement in raw material availability.

The industry is also expected to benefit from the Indian government's package of incentives including excise relief and the granting of a higher percentage of sugar for open market sales to the mills, which will start production early.

The industry expects that sugar production next year may top 1984's record of 13.4m tonnes. An increase in cane production during 1984-85, "says Mr Dharma.

"Public opinion must be final arbiter on biotechnology"

By Alison Matland

Revolutions in biology could be central to future wealth creation in farming, a leading agricultural scientist said yesterday. But Prof Tom Blundell, director general of the UK government-funded Agricultural and Food Research Council, warned they would succeed only if backed by public opinion and by a shift in farmers' thinking.

"The new technologies can improve the quality of food, decrease the use of agrochemi-

cals and assist diversification into other products such as fibres, specialist chemicals, pharmaceuticals and foods," he said in the fourth annual lecture to the Royal Agricultural Society of England.

Introduction of genes from wild plants into commercial crops to provide resistance to pests and diseases would probably be acceptable. But genetic engineering of livestock would be resisted.

"It is clearly the responsibility of the scientist to keep the public informed," he said.

"Ultimately it must be the public that makes decisions about the use of biotechnology and evaluates its social, legal and environmental repercussions."

However, there might be occasions when introduction of new genes into farm animals would be considered acceptable. "This approach can provide very valuable models for human disease and may assist the use of animal - probably pig - organs as replacements for human organs such as heart or kidneys."

Prof Blundell said too much

emphasis had been placed on food production, rather than efficiency, quality, market demands and diversification.

Although farmers were beginning to respond more directly to the needs of supermarkets, the development of non-food crops would mean

they would also have to interact with chemicals, construction and energy industries".

Prof Blundell criticised "further sugar cuts" in Ministry of Agriculture funding, which he said "undermine the most forward-looking of agricultural

engineering research".

He also said the economics of non-food crops had been misjudged. "Any new product has substitution costs associated with introduction of new industrial plant, which in most cases is oriented towards fossil-fuel products".

There is also a tendency to look at opportunities for large-scale production, such as paper and textiles, rather than high value-added specialist products such as chemical intermediates in cosmetics, plastics or pharmaceuticals."

Consumers divide and rule in the iron ore market

Bob Jones reports on the outcome of one of the toughest-ever price-setting seasons

The world iron ore industry emerged last week from one of the toughest price settlement seasons it had ever encountered. The February agreements between Australia's Hamersley iron, a subsidiary of the CRA group, and its Japanese and British customers broke three-months of deadlock, but reaction among Hamersley's rival suppliers has been hostile.

In the most important settlement, covering 1984-85 Japanese deliveries, Hamersley reluctantly accepted price drops of 9.5 per cent for the standard fines grade and 5.9 per cent for its higher quality lump ore. In return the Japanese steel mills agreed to take an unchanged volume of 1.8m tons, despite their stated need to reduce next fiscal year intake by 16 per cent.

Four Australian and Brazilian miners followed the Hamersley lead in Japan and Stahl alone lost DM1.5bn in

agreed similar price reductions, but other suppliers have condemned the deal. Recent price negotiations have seen a pattern established in which a single supplier agrees a seemingly unfavourable price in return for volume. All other suppliers are penalised because consumers tend to use up all their bonus allocations in the first settlement.

The miners have been arguing that demand is now stronger than this time last year, and their delivery figures bear this out. Only two miners recorded a decline in deliveries in 1983.

The steel mills' divide-and-rule tactics this year have seen the huge losses they are making in the miners' two major markets, Europe and Japan. Japanese steel losses could total Y240bn (£1.57m) in this fiscal year. Germany's largest steelmaker Thyssen Stahl alone lost DM1.5bn in

1982-83. European Union efforts to reduce steel industry capacity are encountering huge resistance from private sector mills, which accuse Brussels of subsidising state-owned industries in Italy, Spain and Germany's new Länder.

So the miners have been forced to accept that, as iron ore is at least 95 per cent dependent on the steel industry for sales, the ability of the mills to pay is paramount.

They are bitterly upset that the usual supply and demand arguments have been jettisoned this year. In reply the Japanese mills have argued that there are 20m tons of overcapacity in the iron ore industry and that shipment problems are merely logistical.

There is usually a time lag between improvements in steel and iron ore prices. Hamersley's sales and marketing director, Mr Roddy Kinkaid-Weekes, stated after the Japanese

agreement that "the underlying demand for steel and hence for iron ore has firmed and will improve further as the world economy improves". If history is any guide, booming steel output in North America should presage strong recovery in Europe. But European improvement has been too slow and too late to help miners.

Even the argument of increased Chinese demand has left the mills unmoved. During the last decade Beijing has become firmly of the opinion that it is better to import iron ore to make the finished product. Chinese imports have risen from 4.2m tonnes in 1980 to an estimated 26m-30m last year. Further growth can be expected in the next few years, provided China resolves problems at its ports.

Not all is gloom. The higher quality pellet and lump grades have seen demand turn round.

In Europe and Japan the new lump premium is 8.7 per cent higher. Pellet demand is rising fast: one small producer in Norway saw shipments rise by almost half last year.

But pellet prices are likely to fall all the same. Of the two basic types, blast furnace material is suffering from a market long term decline as the scrap-based mini-mills becomes ever more popular. The only hope of a roll-over of prices is the direct reduction market, whose customers are mini-mills. Expansion of pelletising capacity is under way in India and Sweden and under consideration in Australia and the Middle East. For LKAB of Sweden saddled with the investment burden of a new 4m-tonne pellet plant to open next year, this year's settlement has been a particular blow.

Bob Jones is a Metal Bulletin deputy editor

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

88.7 METAL (\$ per tonne)

Close 1235.5-305.5 1262.3

Previous 1220.0 1252.1

High/low 1260/1264 1260/1264

AM Official 1215.6-5 1236.8

Kerb close 1262.4 1262.4

Open Int. 277,629

Total daily turnover 78,631

88.7 LEAD (\$ per tonne)

Close 491.2 485.6

Previous 474.5-5.5 485.6

High/low 1101.4 1120.2

AM Official 1085.8 1108.8

Kerb close 1123.4 1123.4

Open Int. 3,800

Total daily turnover 5,621

88.7 TIN (\$ per tonne)

Close 585.0-95 579.30

Previous 571.0-15 577.15

High/low 570.50/570.50 571.20

AM Official 568.8-80 571.20

Kerb close 573.0-40 573.40

Open Int. 5,403

Total daily turnover 4,273

88.7 ZINC, special high grade (\$ per tonne)

Close 585.0-95 587.00

Previous 587.0-95 587.00

High/low 587.0-95 587.00

AM Official 588.8-80 587.20

Kerb close 587.0-40 587.00

Open Int. 5,200

Total daily turnover 5,200

88.7 COPPER, grade A (\$ per tonne)

Close 1820.1 1844.5

Previous 1835.0-75 1850.1

High/low 1850.0-75 1850.0

AM Official 1840.40 1850.00

Kerb close 1852.4 1852.4

Open Int. 104,976

Total daily turnover 24,631

88.7 COPPER, grade B (\$ per tonne)

Close 1820.1 1844.5

Previous 1825.70 1850.1

High/low 1850.0-75 1850.0

AM Official 1830.40 1850.00

Kerb close 1852.4 1852.4

Open Int. 104,976

Total daily turnover 25,670

88.7 GOLD (\$ per tonne)

Close 882.50 882.50

Previous 882.50 882.50

High/low 882.50 882.50

AM Official 882.50 882.50

Kerb close 882.50 882.50

Open Int. 882.50

Total daily turnover 882.50

88.7 PREMIUM GOLD (\$ per tonne)

Close 882.50 882.50

Previous 882.50 882.50

High/low 882.50 882.50

AM Official 882.50 882.50

Kerb close 882.50 882.50

Open Int. 882.50

Total daily turnover 882.50

88.7 NATURAL GAS NYMEX (\$ per 10,000 m3; \$/m3)

Close 384.30-384.70 384.50

Previous 384.30-384.70 384.50

High/low 384.30-384.70 384.50

AM Official 384.30-384.70 384.50

Kerb close 384.30-384.70 384.50

Open Int. 384.30-384.70 384.50

Total daily turnover 384.30-384.70 384.50

88.7 UNLEADED GASOLINE NYMEX (\$ per 10,000 US gal; \$/gal)

Close 384.30-384.70 384.50

Previous 384.30-384.70 384.50

High/low 384.30-384.70 384.50

AM Official 384.30-384.70 384.50

Kerb close 384.30-384.70 384.50

Open Int. 384.30-384.70 384.50

Total daily turnover 384.30-384.70 384.50

88.7 GAS OIL, PE (\$/barrel)

Close 882.50 882.50

Previous 882.50 882.50

High/low 882.50 882.50

AM Official 882.50 882.50

Kerb close 882.50 882.50

Open Int. 882.50

Total daily turnover 882.50

88.7 GOLD COMEX (\$ per oz; \$/oz)

Close 384.30-38

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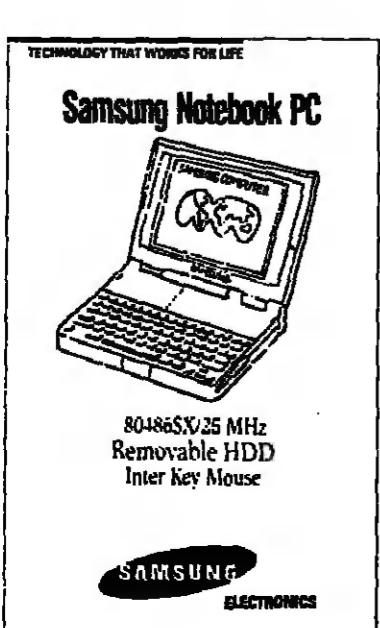
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES



AMERICA

Dow climbs as dollar holds, bonds improve

Wall Street

US stocks posted solid gains yesterday morning after stability returned to the currency markets and a firmer trend took hold in bonds, writes *Frank McGurk* in New York.

By 1pm, the Dow Jones Industrial Average was 16.61 ahead at 3,920.67, while the more broadly based Standard & Poor's 500 was 2.21 better at 472.44. In the secondary markets, the American SE composite slipped 0.31 to 474.61, but the Nasdaq composite climbed 3.30 to 768.87.

Volume on the NYSE was moderate, with 175m shares traded by 1pm. Advancing issues led declines, 1,163 to 806.

Stocks advanced steadily from the opening bell, after shaking off a scare from the previous afternoon when the dollar fell sharply against the yen. With the US currency holding steady in the foreign exchange markets, equity investors were able to put aside the disconcerting trade friction between the US and Japan and concentrate on some strong, though unsurprising, data on the economy.

The Federal Reserve said that January industrial production had risen 0.5 per cent, against a revised 0.9 per cent gain in December. According to James Capel Economics, the reading, which was favourable in spite of weather-related setbacks, suggested that the economy would grow at a better-than-expected 3 to 4 per cent rate in the first quarter.

The US treasury market, meanwhile, held steady as traders awaited further developments in relations between Washington and Tokyo, and the release of housing and consumer price data later in the week. An afternoon policy announcement by Mr Mickey Kanior, the US trade representative, was keenly awaited.

With calmness prevailing, many blue-chip stocks showed moderate gains, and very few that moved ahead. General

Electric was up 3% at \$108.3M added 1% at \$107. Goodyear put on 5% to \$46.5M and AT&T 5% to \$54.5M.

The long-running Paramount

takeover saga appeared to have reached its conclusion, with the company announcing that more than 50.1 per cent of its shares had been tendered to Viacom. The latter's victory brought a further 3% decline in the value of its B stock, which was trading at \$27.75. QVC's share price climbed 1% to \$50 after it terminated a rival offer. Paramount was unchanged at \$76.5M.

Blockbuster, which has

agreed to merge with Viacom as part of the latter's Paramount strategy, shed 5% to \$24.5M, while BellSouth, an ally of QVC, gained 5% to \$56.5M.

In the forest products sector,

Bolte Cascade jumped 1% to \$27

after announcing plans to reorganise its Canadian operations.

In an unusual development,

Rockefeller Center Properties

appeared on the NYSE's most active list for the second day running. The stock shed a further 5% to \$54, after a 5%

plunge the previous session, on reports that the owner of the

Manhattan landmark was having difficulty in making interest payments.

Canada

Toronto continued to reflect mixed performances at midday, with rises in transportation and conglomerates offsetting a fall in energy stocks.

The TSE-300 composite index

was 14 higher at 4,409.23.

Declines led advances by 263 to 274 with 337 issues unchanged, and volume was 31.6M shares in turnover of C\$424.1M.

SOUTH AFRICA

Johannesburg moved up

helped by a firmer gold price,

but traders commented that

the market remained susceptible to political setbacks.

The gold index rose 2% to 1,837,

industrials 4% to 5,596 and the

overall index 50 to 4,742.

European turnover peaks in January

By William Cochrane

It might have been time for equity investors to pull in their horns in after an extremely profitable 1993. In fact, January saw European bourse turnover go from strength to strength.

The numbers showed vigorous growth for the second month in succession, up 15.3 per cent over December for the eight markets monitored by NatWest Securities, after gains of 12.2 per cent in December and 2.8 per cent in November.

Aggregate turnover hit a record high for the period since NatWest started compiling the figures in the late 1980s. Mr James Cornish, European market strategist with the brokers, notes that the January growth accompanied a 3.8 per cent rise in the FT-Actuaries Europe index in January, as markets prolonged their year-end rally on hopes of a further cut in German interest rates.

International investment activity climbed again after an apparent decline in December, volume in European stocks traded on Seaq International in London rose 16.4 per cent in January after a 2 per cent

fall the month before.

There had been a flood of domestic liquidity in December, and the US concentration on Far Eastern and other emerging markets in the fourth quarter of last year, in addition, says Mr Cornish, French investors had a direct tax incentive to invest in their own market before the end of last year, and German investors were on a deadline, too, if they wanted to avoid fiscal punishment for bringing their money back from Luxembourg.

The market which probably believed least in the prospect of a Bundesbank interest rate cut in January was Germany itself, where equities fell by 1.8 per cent and turnover showed the smallest rise of the month, up 3.9 per cent.

Elsewhere, there were sizeable advances, with the Netherlands in the lead, up 37.8 per cent on the month. Mr Cornish says that a number of individual stories gave volume an extra lift: in the Nedlloyd shipping group, on share price considerations; and in Hoogovens, on aluminium price prospects.

The Netherlands, too, reflected directly the return of international investors. There

EUROPE

Bourses recover, break a four-day downtrend

Wall Street, a carnival atmosphere in Germany and technical recoveries in Sweden and Switzerland helped bourses break a four-day downturn yesterday, writes *Our Markets Staff*.

FRANKFURT celebrated carnival with an afternoon upsurge. A tepid session saw the Dax index ease 0.39 to 2,115.62, up 13.69 from the previous afternoon's 0.6% indicated close; but then share prices followed the futures market and ended at 2,130.71, 25.78 or 1.4 per cent higher over 24 hours.

Turnover, affected by the holiday, moved up from DM5.1bn to DM6.7bn. There was talk of interest rate hopes after lunch, although most professionals expected nothing from the Bundesbank earlier this week and in Washington Mr Gunther Rexrodt, the German economics minister, said that he did not expect an interest rate cut in the near future.

The Dax future moved faster still, closing 45.5% higher at 2,146.5. Mr John Blackley of James Capel said that the day's moves almost defied

logic, especially given that the bourse future, which drove the equity market last week, was down by 25 basic points and there was concern over the prospect of more metalworkers' strikes tomorrow.

Short covering lifted BMW, blue-chip star of the day at DM227, up DM10.50 and rising another DM2 in the afternoon. Generally, dealers saw the prospect of added volatility later in the week with stock options, and options on the Dax future expiring on Friday.

PARIS speculated on which direction to move before deciding on an upward course and the CAC-40 index closed up a modest 1.81 to 2,257.97, after a session high of 2,264 and a low of 2,232. Turnover, at FF15.4bn, was slightly stronger than on Monday.

A high proportion of the day's turnover was seen in Elf Aquitaine, the shares adding FF15 to FF16.24 after the government announced the institutional offer price: at FF16.24, it was slightly lower than expected, while the tranche

would hurt the profitability of the country's exporters, wiping out the effects of the last economic stimulus package, also undermined investor confidence. The CAC-40 index, which opened at the day's high of 18,768.98 in the morning session on mounting expectations that the yen could rise above the Y100 level against the dollar. The Japanese currency closed at Y102.03 in Tokyo, closing down Y3.87 from

Monday. In London, the FTSE/Nikkei 50 index closed up 2.23 at 1,280.54.

Foreigners placed small lot buy orders, but domestic individuals and arbitrageurs continued to liquidate holdings, triggering a further unwinding of arbitrage positions. Volumes were 380m shares against Monday's 290m. Declines overwhelmed advances by 1,028 to 84 with 61 issues unchanged.

Export-related shares fell steeply. Sony lost Y180 to

Y1,570 and Matsushita Electric

index closed up 23.53 at Y1,850. Multimedia-related

shares, which had firm recently, lost ground on profit-taking. Nippon Telegraph and Telephone shed Y31,000 to Y35,000, falling below Y30,000 for the first time since January 23. Fujitsu lost Y22 to Y198.

Car manufacturers were also lower, with Toyota Motor declining Y90 to Y1,540.

In Osaka, the OSE average slipped 45.16 to 21,025.81 in volume of 55m shares. Nintendo, the video game maker, fell Y150 to Y6,400.

FT-SE Actuaries Share Indices

Feb 15	Daily change	Open	THE EUROPEAN SERIES					Close
			10.30	11.00	12.00	13.00	14.00	
FT-SE Eurostock 100	+147.93	147.93	147.93	147.93	147.93	147.93	147.93	147.93
FT-SE Eurostock 200	+153.00	153.04	153.00	153.04	153.04	153.04	153.04	153.04
FT-SE Euroshare 100	+147.57	147.57	147.57	147.57	147.57	147.57	147.57	147.57
FT-SE Euroshare 200	+153.05	153.07	153.05	153.07	153.07	153.07	153.07	153.07

size has been scaled down by some 20 per cent. The allocation of shares for private investors was scaled down, the government also announced yesterday.

Canal Plus gained FF17 to FF17.08 on news that the chairman and founder of the pay television network, Mr Andre Rousselet, had resigned. This followed last week's news in which Hayes, the leisure group, raised its shareholding in Canal Plus, forcing the resignation of Mr Rousselet from its board. Hayes slipped FF12 to FF11.70.

ZURICH saw short covering and futures-related trading as investors reacted to a 5.4 per cent fall in the blue-chip, SMI index since the beginning of February.

The SMI rose 43.2 to 2,980.3 with Roche and Nestle in the lead, Roche certificates rising SF165 to SF190 as the most active stock of the day and Nestle following with a gain of SF19 at SF125.

Banks saw respectable gains and insurers did better, with Zurich Insurance up SF130 at SF1,490, Winterthur another general index rose 15.0 to 1,584.2 in high turnover of SF12.45. Astra A put on SF16 at SF17, and Volvo SF12 at SF11.25.

STOCKHOLM was lifted by index heavyweights and a 2.8 per cent gain in banks and insurance as the Aftabanken general index rose 15.0 to 1,584.2 in high turnover of SF12.45. Astra A put on SF16 at SF17, and Volvo SF12 at SF11.25.

WARSAW moved into record territory as some confidence returned to the market following sharp declines last month. The WIG index rose 78.4 or 4.1 per cent to 1,879.3 in turnover of 3,300b.

ISTANBUL matched Monday's rate of recovery, the composite index rose 1.5% to 1,633.4 in turnover of 1,300b.

AMSTERDAM managed a modest advance, helped by a positive rise in Elsevier, up 1.7% to F1 185.50 after

sizeable gains in the blue-chip, SMI index since the beginning of February.

MILAN reflected a higher tone with Monday's strong performers, Gemina, Generali and BCI, continuing to rise against the trend. Suggestions that the first two companies might gain from the forthcoming privatisation of BCI helped their prices which closed respectively L29 and L766 higher at L1,433.40, up 1,337.46 on the central bank's aggressive defence of the lira against the dollar.

Written and edited by William Cochrane and John Pitt

Nikkei tumbles 2.5% on further strengthening of yen

Tokyo

A further strengthening of the yen pushed the Nikkei 225 average below the 19,000 level for the first time since January 23, writes *Emilio Tercero* to *Tokyo*.

The Nikkei 225 plunged 48.65, or 2.5 per cent to 18,974.60, while the Topix index of all first section stocks fell 26.64 to 18,553.44, and the Nikkei 225 4.7% to 4,711.04.

Reports that the US could impose sanctions on Japanese exports, because of Japan's tariffs on mobile telephones, triggered further fears of a higher yen. Comments in New York on Monday by Ms Laura Tyson, chairman of the US council of economic advisers, indicating a tolerant stance towards the dollar's decline, also gave a further incentive to traders to sell the US currency against the yen.

Concerns that the yen's rise

would hurt the profitability of the country's exporters, wiping out the effects of the last economic stimulus package, also undermined investor confidence. The CAC-40 index, which opened at the day's high of 18,768.98 in the morning session on mounting expectations that the yen could rise above the Y100 level against the dollar.

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HONG KONG made good intra-day losses to close above the 11,000 level, having fallen nearly 200 points in the afternoon session. The Hang Seng

index closed up 23.53 at Y1,850. Multimedia-related shares, which had firm recently, lost ground on profit-taking. Nippon Telegraph and Telephone shed Y31,000 to Y35,000, falling below Y30,000 for the first time since January 23. Fujitsu lost Y22 to Y198.

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SINGAPORE remained subdued and the Straits Times Industrial index lost 12.45 to 2,229.53. Brokers said that the budget announcement, due